
MANTSOPA LOCAL MUNICIPALITY



In-Year Report of the Municipality

Prepared in terms of the Local Government: Municipal Finance Management Act (56/2003): Municipal Budget and Reporting Regulations, Government Gazette 32141, 17 May 2009.

Mid-year Budget &

Performance Assessment for the period:

01 July 2025 to 31 December 2025





Table of contents

GLOSSARY

- 1: PURPOSE, INTRODUCTION AND EXECUTIVE SUMMARY**
- 1.1 Executive Summary
 - 1.1.1 Table C1 Budget Statement Summary
- 2: BUDGET PERFORMANCE ANALYSIS**
- 2.1 OPERATIONAL INCOME AND EXPENDITURE PERFORMANCE
 - 2.1.1 Operating Income
 - 2.1.1.2. Revenue management
 - 2.1.1.3 Investments and Cash Management
 - 2.1.2 Operating Expenditure
- 2.2 CAPITAL BUDGET AND PERFORMANCE
- 3: SERVICE DELIVERY PERFORMANCE ANALYSIS**
- 3.1 CREATING A CULTURE OF PERFORMANCE
 - 3.1.1 Performance Framework
 - 3.1.2 Implementation of Performance Management
 - 3.1.3 Monitoring Performance
- 3.2 OVERALL SERVICE DELIVERY PERFORMANCE
- 3.3 SUMMARY AND CHALLENGES
- 4: FINANCIAL PERFORMANCE ANALYSIS**
- 4.1 Cash Management
- 4.2 Outstanding Debtors
- 4.3 Outstanding Creditors



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

- 5: ADJUSTMENTS BUDGET**
- 6: ANNUAL REPORT**
- 7: RECOMMENDATIONS**
- 8: MUNICIPAL MANAGER’S QUALITY CERTIFICATION**
- 9: ANNEXURES**

9.1 MID-YEAR CONSOLIDATED SECTION 71 REPORTS

Annexure A: Transfers and Grants Receipts

Annexure B: Statement of Financial Performance

Annexure C: Age Creditors

Annexure D: Age Debtors

Annexure E: Cash Flow Statement

Annexure F: Capital Expenditure by Vote

Annexure G: Investment Portfolio

9.2 STRATEGIC SERVICE DELIVERY PERFORMANCE

Annexure H: Top Layer SDBIP per National KPA and assessment of targets achieved

Annexure I : Top Layer Dashboard of overall performance per National KPA

Annexure J: Departmental SDBIP Dashboard of overall performance per department



Glossary

<p>Adjustment Budget- Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its Annual Budget during the year.</p>
<p>Allocations – Money received from Provincial or National Government or other municipalities</p>
<p>Budget - The financial plan of the municipality</p>
<p>Budget Related Policy – Policy of a municipality affecting or affected by the budget, such as the tariffs policy, rates policy and credit control and debt collection policy</p>
<p>Capital Expenditure – Spending on assets such as land, buildings and machinery. Any capital expenditure must be as an asset or work in progress on the Municipality’s balance sheet</p>
<p>Cash Flow Statement- A statement showing when actual cash is received and spent by the municipality. Cash payments do not always coincide with budgeted expenditure timings, For example, when an invoice is received by the Municipality it scores as expenditure in the month it is received, even though it may not be paid in the same period.</p>
<p>DORA – Division of Revenue Act. Annual piece of legislation that shows the amount of allocations from National government.</p>
<p>Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.</p>
<p>MTREF – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years’ financial position.</p>
<p>Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries, repairs, etc.</p>
<p>SDBIP – Service Delivery and Budget Implementation Plan. A detailed Plan comprising quarterly performance targets and Monthly budget estimates</p>
<p>Vote - One of the main segments into which a budget is divided, usually at directorate/ department level</p>



PURPOSE

The mid-year report is used as a management tool to assess the Municipality's performance and financial position against the approved budget by analyzing trends and patterns for the first six months of the 2025/26 financial year, with a view of giving effect to the Mayor and Councils oversight role and to recommend the need for an adjustment budget as envisaged by the Municipal Finance Management Act 56 of 2003

INTRODUCTION

In terms of Section 72(1)(a) and 52(d) of the Local Government Municipal Finance Management Act No. 56 of 2003 (MFMA) the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such assessment must in terms of Section 72(1) (b) of the MFMA be submitted to the Mayor, Provincial Treasury and National Treasury.

Once the Mayor has considered the report, he/she must submit the report to Council by 31 January in terms of Section 54 of the MFMA.

The mid-year performance reports and supporting tables of Mantsopa Local Municipality, prepared in accordance with MFMA Circular 13 and the Municipal Budget and Reporting Regulations, to illustrate the performance in graphical and tabular format are attached as Annexures A to Annexure G.

EXECUTIVE SUMMARY

This report is a summary of the main budget issues arising from the budget monitoring process. It compares the progress of the budget in terms of actual income and expenditure to the projections contained in the Services Delivery and Budget Implementation Plan (SDBIP).

The following categories provide a consolidated overview of the implementation of the budget of the Municipality.

1.1.1 Table C1 pre-audited budget and actuals summary

The following table provides a summary of the Municipality's performance on Capital, Operational Financial Position, Cash flow, Debtors Age Analysis and Creditors analysis as at 31 December 2025:



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

FS196 Mantsopa - Table C1 Monthly Budget Statement Summary - M06 - December									
Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	38 689	38 780	-	3 381	19 990	19 390	600	3%	38 780
Service charges	148 677	156 304	-	11 339	79 377	77 264	2 113	3%	156 304
Investment revenue	611	499	-	-	230	250	(19)	-8%	499
Transfers and subsidies - Operational	122 051	126 761	-	35 575	87 863	88 827	(964)	-1%	126 761
Other own revenue	94 346	101 027	-	6 432	39 540	50 513	(10 973)	-22%	101 027
Total Revenue (excluding capital transfers and contributions)	404 374	423 372	-	56 727	227 001	236 244	(9 243)	-4%	423 372
Employee costs	137 879	116 185	-	8 920	57 724	64 386	(6 663)	-10%	116 185
Remuneration of Councillors	8 884	8 608	-	758	3 032	4 304	(1 272)	-30%	8 608
Depreciation and amortisation	71 961	45 485	-	-	13	22 742	(22 729)	-100%	45 485
Interest	48 906	22 033	-	3 818	17 506	11 016	6 490	59%	22 033
Inventory consumed and bulk purchases	99 183	101 900	-	6 433	41 800	50 950	(9 150)	-18%	101 900
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Other expenditure	204 600	198 850	-	4 129	24 130	92 881	(68 751)	-74%	198 850
Total Expenditure	571 414	493 061	-	24 058	144 205	246 280	(102 075)	-41%	493 061
Surplus/(Deficit)	(167 040)	(69 689)	-	32 669	82 796	(10 036)	92 832	-925%	(69 689)
Transfers and subsidies - capital (monetary allocations)	51 619	34 811	-	1 819	10 377	17 405	(7 028)	-40%	34 811
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers &	(115 421)	(34 878)	-	34 488	93 173	7 369	85 804	1164%	(34 878)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	(115 421)	(34 878)	-	34 488	93 173	7 369	85 804	1164%	(34 878)
Capital expenditure & funds sources									
Capital expenditure	8 775	12 648	-	1 582	8 544	6 324	2 220	35%	12 648
Capital transfers recognised	(13 243)	34 811	-	1 582	9 018	17 405	(8 387)	-48%	34 811
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	378	-	-	-	-	-	-	-	-
Total sources of capital funds	(12 865)	34 811	-	1 582	9 018	17 405	(8 387)	-48%	34 811
Financial position									
Total current assets	464 884	311 422	-	-	588 227	-	-	-	311 422
Total non current assets	1 134 359	833 390	-	-	1 143 534	-	-	-	833 390
Total current liabilities	809 127	622 685	-	-	848 471	-	-	-	622 685
Total non current liabilities	103 554	79 890	-	-	103 554	-	-	-	79 890
Community wealth/Equity	759 804	442 235	-	-	779 735	-	-	-	442 235
Cash flows									
Net cash from (used) operating	284 069	46 127	88 439	45 843	162 851	57 863	(104 987)	-181%	46 127
Net cash from (used) investing	41 533	(34 811)	(34 811)	(2 027)	(12 748)	(17 405)	(4 658)	27%	(34 811)
Net cash from (used) financing	-	(3 000)	3 000	-	-	(1 500)	(1 500)	100%	(3 000)
Cash/cash equivalents at the month/year end	344 354	8 316	56 628	-	150 103	38 958	(111 145)	-285%	8 316
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	20 954	18 994	18 064	18 321	17 957	17 347	16 869	1 108 652	1 237 157
Creditors Age Analysis									
Total Creditors	11 468	937	10 499	4 432	28 280	507	17 464	476 420	550 006



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

MAYOR'S EXECUTIVE REPORT:

FINANCIAL PERFORMANCE

Description	Audited Outcome 2024/25	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
Property Rates	R38 689 000	R38 780 000	-	R3 381 000	R19 990 000	R19 390 000	R600 000	3%
Service charges	R148 677 000	R156 304 000	-	R11 339 000	R79 377 000	R77 264 000	R2 113 000	3%
Investment Revenue	R611 000	R499 000	-	R0	R230 000	R250 000	-R19 000	-8%
Transfers & subsidies-operational	R122 051 000	R126 761 000	-	R35 575 000	R87 863 000	R88 827 000	-R964 000	-1%
Other own revenue	R94 346 000	R101 027 000	-	R6 432 000	R39 540 000	R50 513 000	-R10 973 000	-22%
Total revenue	R404 374 000	R423 372 000	-	R56 727 000	R227 001 000	R236 244 000	-R9 243 000	-4%
Employee cost	R137 879 000	R116 185 000	-	R8 920 000	R57 724 000	R64 386 000	-R6 663 000	-10%
Remuneration of councillors	R8 884 000	R8 608 000	-	R758 000	R3 032 000	R4 304 000	-R1 272 000	-30%
Depreciation & amortisation	R71 961 000	R45 485 000	-	-	R13 000	R22 742 000	-R22 729 000	-100%
Interest	R48 906 000	R22 033 000	-	R3 818 000	R17 506 000	R11 016 000	R6 490 000	59%
Inventory consumed & bulk purchases	R99 183 000	R101 900 000	-	R6 433 000	R41 800 000	R50 950 000	-R9 150 000	-18%
Transfer subsidies	-	-	-	-	-	-	-	0%
Other expenditures	R204 600 000	R198 850 000	-	R4 129 000	R24 130 000	R92 881 000	-R68 751 000	-74%
Total expenditure	R571 414 000	R493 061 000	-	R24 058 000	R144 205 000	R246 280 000	-R102 075 000	-41%

FINANCIAL HEALTH AND VARIANCES ANALYSIS: 2025/2026: Table C4



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Description	Ref	Budget Year 2025/26							YTD variance	YTD variance %
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		74 923	80 244	-	4 151	36 348	39 234	(2 886)	-7%	
Service charges - Water		24 260	24 558	-	2 383	14 240	12 279	1 961	16%	
Service charges - Waste Water Management		28 695	29 811	-	2 836	16 981	14 906	2 075	14%	
Service charges - Waste management		20 799	21 690	-	1 970	11 809	10 845	964	9%	
Sale of Goods and Rendering of Services		441	896	-	50	279	448	(169)	-38%	
Agency services		-	-	-	-	-	-	-		
Interest		-	-	-	-	-	-	-		
Interest earned from Receivables		72 062	78 136	-	5 313	32 543	39 068	(6 525)	-17%	
Interest from Current and Non Current Assets		611	499	-	-	230	250	(19)	-8%	
Dividends		113	102	-	-	59	51	8	16%	
Rent on Land		-	290	-	-	-	145	(145)	-100%	
Rental from Fixed Assets		1 160	1 788	-	34	561	894	(333)	-37%	
Licence and permits		23	240	-	1	1	120	(119)	-99%	
Special Rating Levies		-	-	-	-	-	-	-		
Operational Revenue		(577)	511	-	5	36	256	(220)	-86%	
Non-Exchange Revenue										
Property rates		38 689	38 780	-	3 381	19 990	19 390	600	3%	
Surcharges and Taxes		-	-	-	-	-	-	-		
Fines, penalties and forfeits		23	130	-	1	6	65	(59)	-90%	
Licence and permits		-	-	-	-	-	-	-		
Transfers and subsidies - Operational		122 051	126 761	-	35 575	87 863	88 827	(964)	-1%	
Interest		11 735	18 933	-	1 028	6 055	9 467	(3 412)	-36%	
Fuel Levy		-	-	-	-	-	-	-		
Operational Revenue		-	-	-	-	-	-	-		
Gains on disposal of Assets		(2 850)	-	-	-	-	-	-		
Other Gains		12 216	-	-	-	-	-	-		
Discontinued Operations		-	-	-	-	-	-	-		
Total Revenue (excluding capital transfers and contributions)		404 374	423 372	-	56 727	227 001	236 244	(9 243)	-4%	
Expenditure By Type										
Employee related costs		137 879	116 185	-	8 920	57 724	64 386	(6 663)	-10%	
Remuneration of councillors		8 884	8 608	-	758	3 032	4 304	(1 272)	-30%	
Bulk purchases - electricity		83 589	85 957	-	5 374	36 886	42 978	(6 092)	-14%	
Inventory consumed		15 614	15 943	-	1 059	4 914	7 972	(3 058)	-38%	
Debt impairment		-	110 757	-	-	-	55 379	(55 379)	-100%	
Depreciation and amortisation		71 961	45 485	-	-	13	22 742	(22 729)	-100%	
Interest		48 906	22 033	-	3 818	17 506	11 016	6 490	59%	
Contracted services		34 581	49 781	-	1 633	14 675	18 346	(3 671)	-20%	
Transfers and subsidies		-	-	-	-	-	-	-		
Irrecoverable debts written off		127 421	12 308	-	5	912	6 154	(5 242)	-85%	
Operational costs		15 371	26 004	-	2 491	8 543	13 002	(4 459)	-34%	
Losses on Disposal of Assets		26 807	-	-	-	-	-	-		
Other Losses		420	-	-	-	-	-	-		
Total Expenditure		571 414	493 061	-	24 058	144 205	246 280	(102 075)	-41%	
Surplus/(Deficit)		(167 040)	(69 689)	-	32 669	82 796	(10 036)	92 832	-925%	
Transfers and subsidies - capital (monetary allocations)		51 619	34 811	-	1 819	10 377	17 405	(7 028)	-40%	
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-		
Surplus/(Deficit) after capital transfers & contributions		(115 421)	(34 878)	-	34 488	93 173	7 369			
Income Tax		-	-	-	-	-	-	-		
Surplus/(Deficit) after income tax		(115 421)	(34 878)	-	34 488	93 173	7 369			
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-		
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-		
Surplus/(Deficit) attributable to municipality		(115 421)	(34 878)	-	34 488	93 173	7 369			
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-		
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-		
Surplus/ (Deficit) for the year		(115 421)	(34 878)	-	34 488	93 173	7 369			



1. PROPERTY RATES & TAXES

Actual year to date is R20.0 million versus Budget Year to date is R19.4 million, and the variance amount to R600 thousand for the past six months, thus variance percentage of 3%.

2. SERVICE CHARGES- CONSIST OF ELECTRICITY, WATER, REFUSE, SANITATION REVENUE:

ELECTRICITY REVENUE

The actual year-to-date figure is R36.3 million compared to the budget year-to-date total is R39.2 million, with a fluctuation of -R2.9 million over the preceding six months, resulting in a variance percentage of -7%. Consequently, around R483,000 is wasted each month owing to unbilled electricity meter services, including metering problems and illegal connections. However, the municipality is now undertaking Operation Patala, which is yielding positive results; therefore, the electricity revenue budget will remain intact at R80,244,000, as shown by the arguments.

WATER REVENUE

The actual year-to-date figure is R14.2 million compared to the budget year-to-date total is R12.3 million, with a fluctuation of R2.0 million over the preceding six months, resulting in a variance percentage of 16%. Consequently, around R1.9 million was under budgeted. The water revenue budget will be adjusted upward by R1.9million, and the adjusted water revenue budget will be R26,400,000.

REFUSE REVENUE

The actual year-to-date figure is R11.8 million compared to the budget year-to-date total is R10.8 million, with a fluctuation of R1 million over the preceding six months, resulting in a variance percentage of 9%. Consequently, around R1 million was under budgeted. The refuse service revenue budget will be adjusted upward by R1million, and the adjusted refuse service revenue budget will be R22,600,000.

SANITATION REVENUE

The actual year-to-date figure is R17.0 million compared to the budget year-to-date total is R14.9 million, with a fluctuation of R2.1 million over the preceding six months, resulting in a variance percentage of 14%. Consequently, around R1.127 million is wasted each month owing to unbilled sanitation services. Consequently, around R2 million was under



budgeted. The sanitation service revenue budget will be adjusted upward by R2 million, and the adjusted sanitation service revenue budget will be R31,800,000.

3. INVESTMENT INCOME (EXTERNAL SOURCES- COMMERCIAL BANKS)

The actual year-to-date figure is R230 thousand compared to the budget year-to-date total of R250 thousand, with a fluctuation of - R19 thousand over the preceding six months, resulting in a variance percentage of -8%. While the variance is not material at this stage, continued monitoring is required to ensure that cash placement strategies are optimized and that available surplus funds are invested in instruments offering competitive yields. Management should also assess whether projected cash flow for the remainder of the financial year is likely to recover from the shortfall and, if necessary, revise forecasts to reflect prevailing market conditions.

4. TRANSFER & SUBSIDIES OPERATIONAL

The actual year-to-date figure is R87.9 million compared to the budget year-to-date total of R88.8 million, reflecting an immaterial unfavorable variance of -R964 thousand (-1%). This variance is primarily attributable to timing differences in the receipt and onward transfer of funds rather than underspending or inefficiencies. As Transfers and Subsidies are directly linked to the Division of Revenue Act (DORA) allocations and are transferred to the municipality in accordance with legislated schedules, the variance does not indicate risk to service delivery or compliance. Accordingly, no budget adjustment is required at this stage, and current performance is considered aligned with approved funding frameworks and statutory transfer arrangements.

5. OTHER OWN REVENUE

Other own revenue- (includes, administrative handling fees, collection charges, commission received, inspection fees, insurance proceeds, sale of properties, connection charges, billboards advertisements, building approval plan, cemetery & burial, clearance certificates, photocopies, sales of goods, valuation services).The year-to-date actual revenue of R39.5 million is significantly below the budgeted amount of R50.5 million, resulting in an unfavorable variance of R11.0 million (22%).

This material shortfall indicates that collections from key own-revenue streams such as administrative fees, commissions, inspections and approval fees, and other service-related charges are underperforming relative to projections. The variance may be attributable to lower-than-anticipated economic activity, reduced service uptake (e.g. building plans,



property transactions, connections), timing delays in billing and collection, or overly optimistic budgeting assumptions.

Given the magnitude and persistence of the variance over the preceding six months, management should critically review the achievability of the remaining revenue targets for the financial year. Unless there is clear evidence that the shortfall will be recovered in the second half of the year (for example through seasonal increases, once-off receipts, or improved collection measures), it would be prudent to adjust the budget downward to a more realistic level. This will enhance the credibility of the revenue forecast, support more accurate cash flow planning, and ensure that expenditure commitments are aligned with sustainable funding levels.

OPERATING EXPENDITURE VARIANCE ANALYSIS:

6. EMPLOYEE RELATED COSTS

The year-to-date actual expenditure of R59.7 million is below the budgeted amount of R64.4 million, reflecting a favorable variance of 6.7 million (10%). This variance may be attributable to factors such as vacant funded posts, delays in appointments, staff turnover, or timing differences in the implementation of salary benefits.

While the variance currently indicates cost containment, employee-related costs are largely fixed and contractual in nature, and the budget is driven by the approved organizational structure and collective bargaining agreements. If the vacant positions are planned to be filled in the second half of the financial year, or if backdated salary adjustments and benefits payments are expected, the current underspending is likely to normalize. In this case, a budget adjustment would not be recommended.

However, should management confirm that certain posts will remain unfunded for the remainder of the year or that structural savings have been realized, consideration may be given to a downward budget adjustment. At this stage, unless there is firm evidence of permanent savings, it is prudent to retain the current budget and continue to monitor expenditure trends closely.



7. REMUNERATION OF COUNCILLORS

The year-to-date actual expenditure of R3.0 million against a budget of R4.3 million reflects a favorable variance of R1.3 million (30%). The variance is not due to savings, but rather to a classification error whereby remuneration for certain councillors was processed under Employee Related Costs instead of the Remuneration of Councillors vote. Payroll has since corrected the system configuration, and the remaining variance will be addressed through the reconciliation process and the posting of correcting journals.

As the variance is of a technical and timing nature and does not represent a real reduction in expenditure, it is expected to reverse once the necessary journals are processed. Accordingly, no budget adjustment is required at this stage. The current budget remains appropriate, and management should ensure that the reconciliation and reclassification are finalized timeously to restore accurate reporting and vote control.

8. DEPRECIATION & AMORTISATION

The year-to-date actual charge of R13 thousand against a budget of R22.7 million reflects a material unfavorable variance of R22.7 million (100%). This variance is not attributable to cost savings, but to a processing omission, as monthly depreciation and amortization have not been run for the past six months. Consequently, the expenditure is significantly understated and does not reflect the true consumption of assets during the period.

As depreciation and amortization are non-cash, accounting-driven charges based on the approved asset register and useful lives, the budget remains valid and appropriate. Once the monthly runs are processed and the backlog is accounted for, the variance is expected to reverse. Accordingly, no budget adjustment is recommended. Management should prioritize the completion of the outstanding depreciation runs and ensure that regular monthly processing and reconciliations are reinstated to maintain accurate financial reporting and compliance with GRAP standards.



9. FINANCE COSTS (INTEREST CHARGED ON OVERDUE ACCOUNTS, INTEREST CHARGED ON LOAN)

The year-to-date actual finance costs of R17.5 million exceed the budgeted amount of R11.0 million by R6.5 million, resulting in a material unfavorable variance of 59%. This over-expenditure indicates higher-than-anticipated interest charges, which may be driven by increased reliance on overdraft facility, delays in settling creditors, cash flow constraints, or higher prevailing interest rates.

Given the magnitude of the variance and its direct impact on the municipality's financial sustainability, management should assess whether the current cash flow position and borrowing levels are likely to persist for the remainder of the financial year. If elevated borrowing and overdue balances are expected to continue, it would be prudent to adjust the budget upward to reflect a more realistic projection of finance costs.

However, if corrective measures are already being implemented such as improved revenue collection, or stricter creditor payment management that are expected to reduce interest exposure in the second half of the year, management may retain the current budget but revise cash flow forecasts and closely monitor interest trends. In the absence of firm evidence that finance costs will normalize, a budget adjustment is recommended to ensure credible financial planning and to avoid further adverse variances.

10. INVENTORY AND BULK PURCHASES

INVENTORY CONSUMED:

The actual year to date figure is R4.9 million compared to budget year to date total is R7.9 million, a fluctuation of R 2,2 million over the preceding six months, resulting in a variance percentage of 15%. Therefore, this variance is major and thus Bulk purchases budget must be adjusted downward to R12.8 million.

ELECTRICITY BULK PURCHASES

The actual year to date figure is R36.8 million compared to budget year-to-date total is R42.9 million, a fluctuation of R 6,2 million over the preceding six months, resulting in a variance percentage of 7%. Therefore, this variance is significance and thus Bulk purchases budget must be adjusted downward to R79.7 million.

11. CONTRACTED SERVICES

The actual year to date figure is R14.6 million compared to budget year-to-date total is R18.3 million, a fluctuation of R 16,7 million over the preceding six months, resulting in a variance percentage of 91%. Therefore, this variance is significance and thus contracted services budget must be not be adjusted and will remained unchanged.



12. DEBT IMPAIRMENT

The actual year to date for debt impairment will remain unchanged, this is a non- cash item.

13. DEPRECIATION AND AMORTISATION

The actual year to date for depreciation and amortization will remain unchanged, this is a non- cash item.

14. INTEREST OR FINANCE COSTS

The actual year to date actual R17.5 million compared to budget year to date is R11 million, a fluctuation of R6.4 million over the preceding six months, resulting in a variance percentage 58%. Therefore, this variance is significant and thus interest must be adjusted upward to 28.5 million.

15. IRRECOVERABLE DEBTS

The actual year to date actual R 912k compared to budget year to date is R6.1 million, a fluctuation of R5.2 million over the preceding six months, resulting in a variance percentage of 84%. Therefore, this variance is significant, and thus irrecoverable debt must be adjusted downward to 7.06 million.

16. OTHER OPERATIONAL EXPENDITURE

Other operational expenditure- (includes, repairs & maintenance, advertisements, audit committee fee, auditors' remuneration, bank charges, commission costs, consulting and professional fee, fuel & oil, license fee, outsourced services, protective clothing, software expenses, staff welfare, subscriptions and membership fees, telephone and fax, travelling & accommodation):

The actual year to date is R8.5 million compared to budget year to date total is R 13 million, a fluctuation of R 4.4 million over the preceding six months, resulting in a variance percentage of 37%. Therefore, this variance is major and thus other expenditure budget must be adjusted downward to R21.5 million



2: BUDGET PERFORMANCE ANALYSIS

2.1 OPERATION INCOME AND EXPENDITURE PERFORMANCE (Annexure B)

Items of income and expenditure with major deviations from the budget are as follows:

2.1.1 OPERATING INCOME

Budget vs Billings	Budget for the year 2025/26	Target July-Dec 2025	Actual billing July – Dec 2025	Performance against the annual budget
	(R) 000	(R) 000	(R) 000	
Property rates	38.780	19.390	19.990	3%
Water Revenue	24.500	12.200	14.200	16%
Sanitation Revenue	29.800	14.900	16.900	13%
Refuse Revenue	21.600	10.800	11.800	9%
Electricity	80.244	39.200	36,400	8%



COLLECTION RATES 2025/26

Description	Total Collection Rates for all services						Overall collection rate over the period of six months
	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	
	R'000	R'000	R'000	R'000	R'000	R'000	
Billings Receipts Payment %	20%	41%	44%	49%	55%	44%	42%

The average collection rate is 42% lower than the prior year, of which it was 56%, thus 14% drop or decrease, which is equivalent to R14 million forgone. As from January 2026 the long outstanding debt has been handed over to debt collectors and the municipality is committed to collect the current (0-30 days, 30- 60 days and 60-90 days) which is equivalent to R57.8 million (R20.9 million + R18.9 million +R18. Million).



2.1.1.2. Revenue management

LEVEL OF RELIANCE ON GOVERNMENT GRANTS:

This ratio aims to ascertain the proportion of the municipality's revenue derived from government grants, hence evaluating the municipality's dependence on governmental support for its operations.

Grants & Subsidies/Total Revenue

These figures are found in the financial system of the Municipality.

Description	DORA Annual Allocation	Grants Received 2 nd Quarter 2025/2026
OPERATIONAL GRANTS	R'000	R'000
Equitable Share	121,173	87,900
Financial Management Grant	3,000	3,000
Expanded Public Works Program	1,408	986
Total Operational Grants	125,581	91,886
CAPITAL GRANTS		
MIG	23,607	12,479
WSIG	12,384	9,384
Disaster Grant	7,556	7,556
Total Capital Grants	43,547	29,419
Percentage of grant receive vs annual allocation		73%

- The Municipality received 73% of its total equitable share allocation for the semester per DORA.
- The municipality also received 100% of its Financial Management Grant allocation for the six-month period
- The municipality received 70% of EPWP grant for the six-month period.
- The municipality received 53% of MIG grant for the period of six months.
- The municipality received 100% of Disaster grant on 31 March 2025 in the prior year.



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

2.1.1.3 Investments and Cash Management

Investments made with the various financial institutions are strictly in compliance with Municipal Finance Management Act and in terms of the Investment Framework Policy and Guidelines.

The municipality’s investment portfolio also includes short term investment on balances on call accounts held from July 2025 to December 2025, these are typically capital grants received/held and in terms of GRAP are classified as short -term investment.

The municipality did not have a new long-term investment with other institutions during the year.

The municipality has short-term investments with the following institutions:

INVESTMENT ACCOUNT & DESCRIPTION	MONTH	MONTH	MONTH	MONTH	MONTH	MONTH	
	Jul-25	Aug-25	Sept-25	Oct-25	Nov-25	Dec-25	TOTAL
ABSA-INVESTMENT MIG-93-8063-7762	45 646.29	54 781.88	74 835.08	45 705.41	13 514.56	5 394.85	239 878.07
ABSA-INVESTMENT WSIG-93-9023-0710	20 194.11	61 574.63	62 303.09	34 006.99	26 261.62	25 969.10	230 309.54

Below is the summary of withdrawals from investment accounts by the end of 2nd quarter.

ACC NO & DESCRIPTION	OPENING BALANCE-JULY 2025	DEPOSIT	WITHDRAWAL	INTEREST CAPITALISED	BANK CHARGES	CLOSING BALANCE-31 DECEMBER 2025
STD BANK-371180538	546,785.60	185,024,669.50	- 188,298,569.20	80,954.59	641,346.57	-3,287,506.12
ABSA-2020000050	1,223,808.62	34,719,338.15	-35,604,584.71	5,766.32	15,721.46	764,848.77
ABSA INVESTMENT-9380637762	6,359,343.03	-	-5,908,931.70	239,878.07	-	450,411.33
ABSA INVESTMENT-9390230710	8,566,484.25	-	-6,398,348.53	230,309.54	-	2,168,135.72
TOTAL	R16,696,421.50	R219,744,00765	236,210,434.14	556,908.52	657,068.03	R95,889.70



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

2.1.2 OPERATIONAL EXPENDITURE

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Expenditure By Type										
Employee related costs		137 879	116 185	–	8 920	57 724	64 386	(6 663)	-10%	116 185
Remuneration of councillors		8 884	8 608	–	758	3 032	4 304	(1 272)	-30%	8 608
Bulk purchases - electricity		83 569	85 957	–	5 374	36 886	42 978	(6 092)	-14%	85 957
Inventory consumed		15 614	15 943	–	1 059	4 914	7 972	(3 058)	-38%	15 943
Debt impairment		–	110 757	–	–	–	55 379	(55 379)	-100%	110 757
Depreciation and amortisation		71 961	45 485	–	–	13	22 742	(22 729)	-100%	45 485
Interest		48 906	22 033	–	3 818	17 506	11 016	6 490	59%	22 033
Contracted services		34 581	49 781	–	1 633	14 675	18 346	(3 671)	-20%	49 781
Transfers and subsidies		–	–	–	–	–	–	–	–	–
Irrecoverable debts written off		127 421	12 308	–	5	912	6 154	(5 242)	-85%	12 308
Operational costs		15 371	26 004	–	2 491	8 543	13 002	(4 459)	-34%	26 004
Losses on Disposal of Assets		26 807	–	–	–	–	–	–	–	–
Other Losses		420	–	–	–	–	–	–	–	–
Total Expenditure		571 414	493 061	–	24 058	144 205	246 280	(102 075)	-41%	493 061
Surplus/(Deficit)		(167 040)	(69 689)	–	32 669	82 796	(10 036)	92 832	-925%	(69 689)
Transfers and subsidies - capital (monetary allocations)		51 619	34 811	–	1 819	10 377	17 405	(7 028)	-40%	34 811
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(115 421)	(34 878)	–	34 488	93 173	7 369			(34 878)
Income Tax		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		(115 421)	(34 878)	–	34 488	93 173	7 369			(34 878)
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		(115 421)	(34 878)	–	34 488	93 173	7 369			(34 878)
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year		(115 421)	(34 878)	–	34 488	93 173	7 369			(34 878)



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

2.2 CAPITAL BUDGET AND PERFORMANCE

The total capital DORA grants allocation for 2025/2026

CAPITAL GRANTS	DORA ALLOCATION
Municipal Infrastructure Grant	23, 607,000
Water Services Infrastructure Grant	12,384,000
Disaster Grant	7,556,000
Total capital grants	43,547,000

ALLOCATION OF GRANT AND SUBSIDIES: SUPPORTING TABLE SC6 & 7- DECEMBER 2025:

Choose name from list - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 - December

Description	Ref	2024/25	Budget Year 2025/26						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands									
RECEIPTS:	1,2								
Operating Transfers and Grants									
National Government:		118 217	126 761	-	35 207	86 682	90 871	(4 189)	-4.6%
Expanded Public Works Programme Integrated Grant		1 279	1 408	-	-	986	1 000	(14)	-1.4%
Local Government Financial Management Grant	3	-	3 000	-	-	-	3 000	(3 000)	-100.0%
Municipal Infrastructure Grant		-	1 180	-	-	-	838	(838)	-100.0%
Equitable Share		116 938	121 173	-	35 207	85 696	86 033	(337)	-0.4%
Provincial Government:		-	-	-	-	-	-	-	
District Municipality:		-	-	-	-	-	-	-	
Other grant providers:		-	-	-	-	-	-	-	
Total Operating Transfers and Grants		118 217	126 761	-	35 207	86 682	90 871	(4 189)	-4.6%
Capital Transfers and Grants									
National Government:		47 083	34 811	-	-	24 863	24 716	147	0.6%
Municipal Infrastructure Grant		22 631	22 427	-	-	12 479	15 923	(3 444)	-21.6%
Integrated National Electrification Programme Grant		-	-	-	-	3 000	-	3 000	#DIV/0!
Water Services Infrastructure Grant		16 896	12 384	-	-	9 384	8 793	591	6.7%
Municipal Disaster Recovery Grant		7 556	-	-	-	-	-	-	
Provincial Government:		-	-	-	-	-	-	-	
District Municipality:		-	-	-	-	-	-	-	
Other grant providers:		-	-	-	-	-	-	-	
Total Capital Transfers and Grants		47 083	34 811	-	-	24 863	24 716	147	0.6%



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Choose name from list - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 - December

Description	Ref	Budget Year 2025/26							
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands									
EXPENDITURE									
Operating expenditure of Transfers and Grants									
National Government:		5 113	5 588	-	368	2 167	2 794	(627)	-22.4%
Expanded Public Works Programme Integrated Grant		1 279	1 408	-	206	1 651	704	947	134.5%
Local Government Financial Management Grant	3	3 000	3 000	-	-	-	1 500	(1 500)	-100.0%
Municipal Infrastructure Grant		834	1 180	-	162	516	590	(74)	-12.5%
Provincial Government:		-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-
Total Operating Transfers and Grants		5 113	5 588	-	368	2 167	2 794	(627)	-22.4%
Capital Transfers and Grants									
National Government:		42 321	34 811	-	1 819	10 371	17 405	(7 034)	-40.4%
Municipal Disaster Relief Grant		7 250	-	-	-	1 864	-	1 864	#DIV/0!
Municipal Infrastructure Grant		19 395	22 427	-	1 819	7 781	11 213	(3 433)	-30.6%
Water Services Infrastructure Grant		15 320	12 384	-	-	726	6 192	(5 466)	-88.3%
Municipal Disaster Recovery Grant		356	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-
Total Capital Transfers and Grants		42 321	34 811	-	1 819	10 371	17 405	(7 034)	-40.4%
TOTAL EXPENDITURE OF TRANSFERS & GRANTS		47 433	40 399	-	2 187	12 538	20 200	(7 661)	-37.9%

The table below depicts the grants and subsidies that are expected to accrue to the municipality. Only those grants that have been gazette are included in the municipal budget. Grants are mainly divided into conditional and non-conditional grants, which can either be for capital or operational purposes.



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

CAPITAL PROGRAMME PERFORMANCE- TABLE C5 – DECEMBER 2025

Choose name from list - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 - December										
Vote Description	Ref	2024/25		Budget Year 2025/26						
		Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD budget	YTD	YTD %	Full Year
R thousands	1									
Capital Expenditure - Functional Classification										
Governance and administration		378	-	-	-	157	-	157	#DIV/0!	-
Executive and council		-	-	-	-	-	-	-		-
Finance and administration		378	-	-	-	157	-	157	#DIV/0!	-
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		(4 359)	-	-	-	-	-	-		-
Community and social services		164	-	-	-	-	-	-		-
Sport and recreation		(4 522)	-	-	-	-	-	-		-
Public safety		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		17 755	12 648	-	1 582	8 387	6 324	2 063	33%	12 648
Planning and development		107	-	-	-	-	-	-		-
Road transport		17 649	12 648	-	1 582	8 387	6 324	2 063	33%	12 648
Environmental protection		-	-	-	-	-	-	-		-
Trading services		(26 640)	22 163	-	-	631	11 082	(10 450)	-94%	22 163
Energy sources		(9 716)	-	-	-	-	-	-		-
Water management		(2 678)	-	-	-	-	-	-		-
Waste water management		(15 142)	12 384	-	-	631	6 192	(5 561)	-90%	12 384
Waste management		898	9 779	-	-	-	4 890	(4 890)	-100%	9 779
Other		-	-	-	-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	(12 865)	34 811	-	1 582	9 175	17 405	(8 230)	-47%	34 811



1. PURPOSE

The performance plan defines the Council's expectations of the Municipal Manager's performance agreement to which this document is attached and Section 57 (b) (2) of the Local Government: Municipal Systems Act No 32 of 2000, which provides that performance objectives and targets must be based on the key performance indicators as set out in the Municipality's Integrated Development Plan (IDP) and as reviewed annually.

2. KEY RESPONSIBILITIES

The following Objects of Local Government as prescribed in terms of Section 152 of the Constitution of the Republic of South Africa will inform the Municipal Manager's performance against set performance indicators:

2.1. Provide democratic and accountable government for local communities; 2.2. Ensure the provision of services to communities in a sustainable manner; 2.3. Promote social and economic development; 2.4. Promote safe and healthy environment and 2.5. Encouraging the involvement of communities and community organisations in the matters of local government

3. KEY PERFORMANCE AREAS

The following Key Performance Areas (KPA's) as outlined in the Service and Delivery and Budget Implementation Plan of the Municipal Manager inform the strategic objectives listed in the table below: It must be noted that the Municipal Manager has entered into an Annual Performance Agreement with the CFO (Municipal Financial Viability and Management (Weighting 25%); Director Technical Services (Infrastructure Development and Service Delivery (Weighting 25%) Director Corporate Services (Municipal Transformation and Organisational Development (Weighting 20%) and Director Community Services (Community Development and Social Cohesion (Weighting 5%)



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

It is for this reason that the Department of the Municipal Manager will include two Key Performance Areas, namely; Good Governance & Public Participation and Local Economic Development, other Key Performance Areas will be implemented through the Directors mentioned above, contributing to four Key Performance Areas of the Municipal Manager as an Accounting Officer.

3.1. Municipal Transformation and Organisational Development (Weighting 20%)

3.2. Infrastructure Development and Service Delivery (Weighting 25%)

3.3. Local Economic Development (LED) (Weighting 5%)

3.4. Municipal Financial Viability and Management (Weighting 25%)

3.5. Good Governance and Public Participation (Weighting 20%)

3.6 Community Development and Social Cohesion (Weighting 5%)

HIGHLEVEL SUMMARY OF SDBIP SECOND QUARTER 2025/2026

DESCRIPTION & PERIOD	KPA 1 PUTTING PEOPLE FIRST	KPA 2 DELIVERING BASIC SERVICES	KPA 3 GOOD GOVERNANCE & PUBLIC PARTICIPATION	KPA 4 SOUND FINANCIAL VIABILITY & MANAGEMENT	KPA 5 BUILDING CAPABLE LOCAL GOVERNMENT	KPA 6 LED	Total
2025/2026 SDBIP	35	34	50	41	29	16	205
SECOND QUARTER TARGETS	23	30	29	28	25	4	139
TARGETS ACHIEVED	17	15	19	17	19	3	90
% PROGRESS	73,9%	50%	65%	61%	76%	75%	65%



DESCRIPTION & PERIOD	KPA 1 PUTTING PEOPLE FIRST	KPA 2 DELIVERING BASIC SERVICES	KPA 3 GOOD GOVERNANCE & PUBLIC PARTICIPATION	KPA 4 SOUND FINANCIAL VIABILITY & MANAGEMENT	KPA 5 BUILDING CAPABLE LOCAL GOVERNMENT	KPA 6 LED	Total
2025/2026 SDBIP	35	34	50	41	29	16	205
SECOND QUARTER TARGETS	23	30	29	28	25	4	139
TARGETS ACHIEVED	12	15	19	17	19	4	86
% PROGRESS	52%	50%	65%	61%	76%	100%	62%

TARGETS NOT ACHIVED

OFFICE OF THE SPEAKER

KPI	TARGETS	QUARTER 2	PROGRESS	REASONS FOR VARIANCE	REMEDIES PROPOSED BY DEPARTMENT
Number of ward plans produced	9	9	0	The office of the speaker is busy with the consultation with the relevant department to finalise the ward plans	That the ward plan be finalized and implemented
Number of reports from ward committees produced and submitted quarterly	36	9	0	The ward committee meetings did not sit due to non-availability of ward committee members and councillors	That the meetings convene as per the schedule of the meetings
Number of reports on community meetings held by ward councilors to address community programmes and developmental matters	36	9	0	The councilors did not have the community meetings the on 2 nd quarter	That the councilors conduct the community meetings regularly



Mansopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Number of Community Participation programs held	4	1	0	Due to festive season the community participation was postponed to 3 rd qua	The community participation programs be prepared and held
Number of councilors training conducted	4	1	0	There was no training scheduled for councilors	That councilors are enrolled for training

OFFICE OF THE MAYOR

KPI	TARGETS	QUARTER 2	PROGRESS	REASONS FOR VARIANCE	REMEDIES PROPOSED BY DEPARTMENT
Number of National Days' activities hosted (Mandela Day, Human Rights Day, Women's Day Heritage Day, Reconciliation Day, World Aids Day etc.)	5	2	0	There were no activities organized for National days	That the office of the mayor will organize the events for national days
Number of Mayor's Imbizos	36	9	0	The office of the mayor did not host mayoral imbizo due to unforeseen circumstances	The office will endeavor to hold imbizo on the 3 rd quarter.

OFFICE OF MUNICIPAL MANAGER

KPI	TARGETS	QUARTER 2	PROGRESS	REASONS FOR VARIANCE	REMEDIES PROPOSED BY DEPARTMENT
Number of IDP Representative Forum meetings held	1	1	0	To be held in the third quarter	Invitations to be distributed to various stakeholders
Number of IDP Steering Committee meetings held	2	1	0	To be held in the integration phase in the third quarter	A new schedule of meetings to be issued
Number of public consultation meetings held on the implementation of the IDP Review Process plan	16	9	0	Postponement of meetings due to non-attendance h	New schedule to be issued for 9 meetings in the third and 9 in the fourth quarter
Number of media engagements Conducted	4	1	0	FINANCIAL MORATORIUM	WAIT FOR THR MORATORIUM TO BE UPLIFTED
Number of Local Communicators forum meetings held	4	3	0	LACK OF SUPPORT FROM RELEVANT COLLEAGUES	BROUGHT TO THE ATTENSION OF MM AND THE DIRECTORS



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Number of reports on crisis and emergency communicated (disasters and unforeseen circumstances)	4	1	0	LACK OF PREREQUISITE SUPPORT FROM THE COORDINATOR OF FIRE AND DISASTER DIVISION	BROUGHT THIS TO THE ATTENTION OF DIRECTOR COMMUNITY SERVICES
Number of press release on Council resolutions	6		0	LACK OF PROPER COUNCIL RESOLUTION DISTRIBUTION CHANNELS	MEETING WITH THE DIRECTOR COOPERATITIVE DIVISION
Number of Risk Management Strategic Documents approved by Council	5	5	0	Deferred back by the committee	Special APRC scheduled for January. Item to serve before council on the 29 of Jan 2026.
Number of Risk Registers developed and updated	4	1	0	Deferred back	Risk register document malfunctioned and a new one being developed

CORPORATE SERVICES

KPI	TARGETS	QUARTER 2	PROGRESS	REASONS FOR VARIANCE	REMEDIES PROPOSED BY DEPARTMENT
Number of approved organizational structure	1	1	0	The new structure is still under review in line with MSR	Structure to be tabled in council by May.
Percentage made on Job descriptions signed by staff members	100%	70%	80%	Finance, MM, and technical services JDs still outstanding	Meetings to be held to finalize JDs
Number of new appointees inducted.	25	5	0	No appointments were made in this quarter	HR reviewing employee gaps as per need of the insitution
Number of OHS committee meetings held	4	1	0	The OHS meeting did not sit during the second quarter because there was a OHS training	That the OHS meeting will sit in the 3 rd quarter
Number of Local Labour Forum meetings held per year	4	1	0	LLF did not sit during second quarter due to non-availability of the shop stewards	Management to ensure that the LLF sits reguarly
Number of Section 79 Committee meetings held	36	8	6	Rule and petition committees do not sit regularly, the only sit when there is a matter to discuss or to deal with	N/A
Number of Firewall Maintenance Reports Produced	12	3	2	0	N/A



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

COMMUNITY SERVICES

KPI	TARGETS	Q 2	PROGRESS	REASONS FOR VARIANCE	REMEDIES PROPOSED BY DEPARTMENT
Number of trees cared for.	40	10	6	The timing according to the season	Spread the target to seasonal
Provide burial support to indigent paupers/households	10	2	1	None	N/A
Number of inspections conducted on landfill sites to ensure compliance with NEMA and related prescripts	12	3	0	Inspections of landfill sites and responsibilities fall exclusively to the provincial and national department, which oversee the municipalities in line with landfills site license condition	Maintain the landfill site in accordance with the provision of chapters 5 of NEMA, ensuring compliance and effective management at regular interval each quarter (once x4 per landfill each quarter and evidence. Maintain register with date, signature, and equipment description.)
Number of Business plans and funding applications submitted for reticulation infrastructure at informal settlements	6	2	1	Responding to the complaint lodged with the public protector free state province	Request for funding will be submitted to the relevant department in the third quarter
Number of municipal residential properties leased	47	47	29	Tenants moving out in numbers	Item deferred to the committee by Exco for benchmarking with Mangaung metro municipality

FINANCE DEPARTMENT

KPI	TARGETS	Q2	PROGRESS	REASONS FOR VARIANCE	REMEDIES PROPOSED BY DEPARTMENT
Number of reconciliations performed between the General Ledger & fixed Asset Register	12	3	0	The assets module is not active on the MUNSOFT FMS	Assets module to be uploaded
Number of Bid Specification Committee meetings held	6	1	0	N/A	N/A
Percentage payment rate on monthly billing	70%	70%	68%	High interest charged on debt. Billing on owner occupier account. Low level of indigent registration	Submit list to council for white off. Use BYTF global for data cleaning indigent registration
Percentage of collection rate increased	70%	70%	68%	High interest charged on debt. Billing on Owner occupier account. Low level of indigent registration	Submit list to council for white off. Use BYTF global for data cleaning indigent registration
Number of cut off register for top debtors in towns implemented	12	3	2	Not been done in December	Cut oofs should be done e very month
Percentage invoices paid within 30 days	100%	100%	33%	N/A	N/A



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

TECHNICAL SERVICES

KPI	TARGETS	QUARTER 2	PROGRESS	REASONS FOR VARIANCE	REMEDIES PROPOSED BY DEPARTMENT
Number of manholes covers replaced	30	7	0	Manholes structures need to be repaired before replacing the covers. Shortage of plant delays the progress	Purchasing of own larger sludge pump repair of water tanker or rental of water tanker on a longer period than days
Percentage of Sewer blockages in mainlines maintained	100%	100%	75%	-lack of resources such as water tanker, sludge pump, and breakdown of sewer jet -lack or breakdown of fleet.	-fic equipment and machinery timeously - procurement of big sludge pump
Percentage of waste water samples tested monthly to all plants in compliance with SANS standards and green drop requirements.	100%	100%	33%	The samples were tested for all the months; however, the results are withheld due to non-payment	Timeous payment of laboratory
Refurbish and upgrade all identified water treatment plants and pump-stations as well as bulk networks to ensure that systems are functional in line with blue drop	100%	100%	70%	Nonpayment service provider	Payment of service provider
Percentage repaired of leakages of mainline pipe	100%	100%	73%	-lack of staff -lack of machinery and equipment -lack of fleet -lack of stock	-fill posts and establish second team for ladybrand Procurement of stock fleet, equipment and machinery
Percentage of water samples tested monthly to all plants in compliance with SANS standards and blue drop requirements	100%	100%	33.3%	The samples were tested for all the months however , results are withheld due to non-payment	Timeous payment of the laboratory
Percentage progress made on Dipelaneng construction of 1.7km paved roads and stormwater	100%	100%	96,96%	Project is on practical completion. Contractor has failed to complete the snag list within the given timeframe	Contractor is expected to be done by 30 of February 2026
Percentage progress made on Manyatseng (Ext 10): Provision of water reticulation for 306 sites	100%	100%	98%	Not cited	Not cited
Percentage progress on Ladybrand flood damage: Upgrading of gravel paved road	100%	100%	99.5%	Contractor had delayed completing the remaining scope due to cash flow challenges within his company. he also could not commence with road markings due to another contractor working adjacent to his road and it was an obstruction	Contractor to reach practical completion on or before the 30 th of January 2026
Percentage progress on Ladybrand: Upgrading of Bulk Outfall Sewer pipeline in Manyatseng	60%	10%	0	The contractor is not yet appointed. The project has been advertised their times with no responsive bidder	Contractor to be appointed within early February 2026 after close on the 30 th of January 2026
Kilometres of Re-gravelled roads to enhance driving comfort	20KM	5KM	2.03KM	Lengthy repairs on the municipal graders, TLB and Tipper truck.	Repair and priorities payment for the return of the municipal grader and TLB
Kilometres of dirt roads bladed/reshaped to enhance driving comfort	10KM	2.5	0.89KM	Lengthy repairs on the municipal graders, TLB and Tipper truck.	Repair and priorities payment for the return of the municipal grader and TLB
Storm-water channel cleaned by 30 June 2026	10KM	5KM	0.89KM	The lengthy repairs on the municipality and TLB and tipper truck to allow division to clean major stormwater channel that has sewer spillages. unable to procure PPE tools and materials due to closure Mun soft system due to previous financial year expenditure closure	Repairs and priorities payment return of municipal TLB. roads division will request procurement of PPE tools and materials in the beginning of the second quarter
Number of Mini-Substation cleaned	8	2	0	Lack of personnel and equipment	



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8. TOP-LAYER SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN

8.1 Office of the Speaker

KPA: : GOOD GOVERNANCE & PUBLIC PARTICIPATION

(Facilitate Oversight over the executive and legislative arm of the municipality)

Key Performance Area			Public Participation											
Programme			Office of the Speaker											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Q1	Q2	Progress	Variance	Reasons for variance		
PP1	Putting people and their concerns first	Functionality of ward committees	Number of ward plans produced	All Wards	Council	0	9	0	9	0	9	The office of the speaker is busy with the consultation with the relevant department to finalise the ward plans	That the ward plan be finalized and implemented	Ward Plans
PP2			Number of reports from ward committees produced and submitted quarterly	All Wards	Council	36	36	9	9	0	9	The ward committee meetings did not sit due to non-availability of ward committee members and councillors	That the meetings convene as per the schedule of the meetings	Reports from 9 ward committees
PP3			Number of reports on community meetings held by ward councilors to address community programmes and developmental matters	All Wards	Council	36	36	9	9	0	9	The councilors did not have the community meetings due the 2 nd quarter	That the councilors conduct the community meetings regularly	Reports on Community Meetings held
PP4		Facilitate drafting of the oversight	Number of oversight report submitted to Council	All Wards	Council	1	1	0	1	1	0	N/A	N/A	Oversight Report Council Resolution
PP5		Community Participation	Number of Community Participation programs held	All Wards	Council	2	4	1	1	0	1	Due to festive season the community participation was postponed to 3 rd quarter	The community participation programs be prepared and	Attendance Registers Photos
PP7		Capacity Building	Number of councilors training conducted	All Wards	Council	2	4	1	1	0	1	There was no training scheduled for councilors	That councilors are enrolled for training	Attendance Register Agend



KPA: GOOD GOVERNANCE & PUBLIC PARTICIPATION
(To ensure that the municipality is managed in a transparent, equitable and responsible manner)

Key Performance Area			Public Participation											
Programme			Office of the Mayor											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan					Remedial steps taken / to be taken	Evidence
								Quarterly Targets						
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
PP8	Putting people and their concerns first	Facilitate Social cohesion Activities	Number of National Days' activities hosted (Mandela Day, Human Rights Day, Women's Day Heritage Day, Reconciliation Day, World Aids Day etc.)	All Wards	Council	6	5	1	2	0	2	There were no activities organized for National days	That the office of the mayor will organize the events	Notice Attendance Registers Pictures
PP9			Number of Youth Programmes held (Including Youth Month Celebrations)	All Wards	Council	9	10	2	2	2	0	N/A	N/A	Notice Attendance Registers
PP10			Number of Mayor's Imbizos	All Wards	Council	24	36	9	9	0	9	The office of the mayor did not host mayoral imbizo due to unforeseen circumstances	The office will endeavor to hold imbizo on the 3 rd quarter .	Invitations Attendance Registers



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.3 Office of the Municipal Manager

KPA: GOOD GOVERNANCE & PUBLIC PARTICIPATION
(To ensure that the municipality is managed in a transparent, equitable and responsible manner)

8.3.1 Integrated Development Plan

Key Performance Area			Public Participation											
Programme			Office of the Municipal Manager (IDP)											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken/to be taken	Evidence
								Quarter	Quarter	Progress	Variance	Reasons for		
PP11	Putting people and their concerns first	To encourage the involvement of communities in municipal budgeting and planning processes	Number of Draft Integrated Development Plan tabled in Council before 31 st March 2025 and submitted to FSCOGTA	All Wards	Council	1	1	0	0	N/A	N/A	N/A	N/A	Adopted Draft IDP Council Resolution and proof of submission to FSCOGTA
PP12			Number of Integrated Development Plan adopted by Council and published for public consumption	All Wards	Council	1	1	0	0	N/A	N/A	N/A	N/A	Adopted IDP Council Resolution and proof of publication
PP13			Number of Integrated Development Review Process Plan developed and adopted	All Wards	Council	1	1	1	0	N/A	N/A	N/A	N/A	Adopted Integrated Development Process Plan Council Resolution
PP14			Number of IDP Representative Forum meetings held	All Wards	Council	1	1	0	1	0	0	To be held in the third quarter	Invitations to be distributed to various stakeholders	Notices, attendance registers and minutes
PP15			Number of IDP Steering Committee meetings held	All Wards	Council	2	2	1	1	0	0	To be held in the integration phase in the third quarter	A new schedule of meetings to be issued	Notices, attendance register and minutes
PP16			Number of public consultation meetings held on the implementation of the IDP Review Process plan	All Wards	Council	16	16	2	9	0	9	Postponement of meetings due to non-attendance h	New schedule to be issued for 9 meetings in the third and 9 in the fourth quarter	Notices, attendance registers and minutes
PP17			Number of publications of the approved IDP Review Process Plan	All Wards	Council	2	2	1	1					Media Publications
PP18			Number of Integrated Development Plan submitted to submitted to FSCOGTA within 10 days after approval by Council	All Wards	Council	1	1	0	1					Approved Integrated Development Plan and a council resolution

812
Mantsoa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment



Key Performance Area			Good Governance, Accountability and Transparency											
Programme			Office of the Municipal Manager (Communications)											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken/ to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
GGTA3	Promoting transparency, and accountability good governance,	Review of communication Policy for approval by Council for each term of office. (5 years).	Number of Communication Policy approved by Council	All Wards	Council	0	1	1	1	1	0	N/A	N/A	Approved Communication Policy Council Resolution
GGTA4		Review the Municipal Communication strategy annually.	Number of Communications Strategy approved by Council.	All Wards	Council	0	1	1	1	1	0	N/A	N/A	Approved Communication Strategy Council Resolution
GGTA5		Stakeholder engagement to facilitate inclusive communication	Number of media engagements Conducted	All Wards	Council	4	4	1	1	0		FINANCIAL MORATORIUM	WAIT FOR THRMORATORIUM TO BE UPLIFTED	Attendance register and report
GGTA6			Number of Local Communicators forum meetings held	All Wards	Council	4	4	1	3	0	0	LACK OF SUPPORT FROM RELEVANT COLLEAGUES	BROUGHT TO THE ATTENTION OF MM AND THE	Attendance register, minutes and reports
GGTA5			Number of reports on Publications sent/shared/released in Local, provincial, and national media or through internal newsletters	All Wards	Council	3	4	1	1	1	0	N/A	N/A	Reports on Publications News Paper Articles
GGTA6			Number of reports on crisis and emergency communicated (disasters and unforeseen circumstances)	All Wards	Council	0	4	1	1	0	0	LACK OF PREREQUISITE SUPPORT FROM THE COORDINATOR OF FIRE AND DISASTER DIVISION	BROUGHT THIS TO THE ATTENTION OF DIRECTOR OF COMMUNITY SERVICES	Reports on Crisis and Emergency Communicated
GGTA7			Number of press release on Council resolutions	All Wards	Council	6	6		0	0	0	LACK OF PROPER COUNCIL RESOLUTION DISTRIBUTION CHANNELS	MEETING WITH THE DIRECTOR COOPERATIVE DIVISION	Screen shots from official Facebook page; Press Release to

81 Mantsope Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment



Key Performance Area			Good Governance, Accountability and Transparency												
Programme			Office of the Municipal Manager (Risk Management)												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial step taken/to be taken	Evidence	
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance			
GGTA7	Promoting transparency, and accountability good governance,	To ensure effective risk management within the municipality	Number of Risk Management Strategic Documents approved by Council	All Wards	Council	5	5	0	5	Documents have been populated to management and APRC member for inputs	5	Deferred back by the committee	Special APRC scheduled for January. Item to serve before council on the 29 of Jan 2026.	Approved Strategic Documents and Council Resolution	
			Number of Risk Register submitted to the Internal Audit to inform the Annual Audit Charter	All Wards	Council	1	1	1	0	New risk register is currently before developed	0	Deferred back	Risk register document malfunctioned and a new one being developed	Approved Risk Register and proof of submission to the Internal Audit	
GGTA12			Number of Risk Awareness campaigns conducted in line with strategic documents	All Wards	Council	1	1	0	1	0	0	0	N/A	Achieved	Notices, Attendance Register and minutes or proof of publications
GGTA13			Number of Audit, Performance & Risk Committee meetings held	All Wards	Council	4	4	1	1	1	1	0	NONE	Achieved	Notice, Attendance Registers and Minutes
GGTA14			Number of Risk Assessments conducted.	All Wards	Council	1	1	0	1	1	1	0	None	Achieved	Risk Assessment Reports
GGTA17			Number of Risk Registers developed and updated	All Wards	Council	4	4	1	1	1	1	0	Deferred back	Risk register document malfunctioned	Original Risk register and quarterly
GGTA15			Number of Risk Registers developed and updated	All Wards	Council	4	4	1	1	1	1				Original Risk register and quarterly updates



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.3.4 Internal Audit

Key Performance Area			Good Governance, Accountability and Transparency											
Programme			Office of the Municipal Manager (Internal Audit)											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken /to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
GGTA20	Promoting transparency, and accountability good governance,	Review the efficiency and effectiveness of municipal systems of internal control	Number of developed Risk Based Internal Audit plan.	All Wards	Council	1	1	1	0					Risk Based Internal Audit Plan
GGTA21			Number of internal audit reports compiled.	All Wards	Council	3	4	1	1	1	0	NONE	ACHIEVED	Internal Audit Reports
GGTA22			Number of developed internal audit methodology.	All Wards	Council	0	1	1	0					Internal Audit Methodology
GGTA23			Number of Audit Committee meetings held.	All Wards	Council	3	4	1	1	3	+2	NONE	ACHIEVED	Minutes of meetings Attendance Registers
GGTA24			Number of Internal Audit Charter developed and approved.	All Wards	Council	1	1	1	0					Internal Audit Charter
GGTA25			Number of progress reports on implementation of the coverage plan.	All Wards	Council	2	4	1	1	1	0	NONE	ACHIEVED	Progress Reports
GGTA26			Number of developed internal audit procedural manual.	All Wards	Council	1	1	1	0					Internal Audit Procedural Manual
GGTA27			Number of reviewed quality assurance and improvement program.	All Wards	Council	0	1	1	0					Quality assurance program
GGTA28			Number of reports on follow up audits conducted.	All Wards	Council	2	2	1	0	0	0	N/A	bQ4	Reports on follow up audit conducted



8.3.5 Performance Management Systems
Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Key Performance Area			Good Governance, Accountability and Transparency											
Programme			Office of the Municipal Manager (Performance Management)											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
GGTA29	Promoting good governance, transparency, and accountability	Methodology to improve performance management, monitoring, and improvement to achieve overall organizational objectives	Number of SDBIP developed and approved by the Mayor.	All Wards	Council	1	1	1	0	0	0	n/a	n/a	Approved SDBIP
GGTA30			Number of adjusted SDBIP developed and approved by Council.	All Wards	Council	1	1	0	0	0	0	N/A	N/A	Adjusted SDBIP
GGTA31			Number of performance agreements developed and signed.	All Wards	Council	5	5	5	0	0	0	N/A	N/A	Signed Performance Agreement
GGTA32			Number of performance assessments conducted for Section managers.	All Wards	Council	1	4	1	1	1	0	NONE	Achieved	Performance Assessment Report
GGTA33			Number of annual reports developed, submitted to AGSA, and tabled to council for approval.	All Wards	Council	2	2	1	0	0	0	N/A	N/A	Attendance Report 2023.2024 Annual Report
GGTA34			Number of quarterly reports developed and tabled in EXCO, MPAC & Council	All Wards	Council	4	4	1	1	1	0	none	Achieved	Quarterly Reports
GGTA34A			Number of Oversight Reports tabled in Council by MPAC	All Wards	Council	1	1	0	1	1	0	none	Achieved	Oversight Report & Council
GGTA34B			Number of MPAC meetings held	All Wards	Council	6	8	2	2	2	0	none	Achieved	Attendance Register & Minutes
GGTA34C			Number of M & E regulatory compliance reports	All Wards	Council	4	4	1	1	1	0	none	Achieved	Compliance reports
GGTA35			Number of Mid-year Performance Reports developed and submitted to council	All Wards	Council	1	1	0	1	1	0	None	Achieved	Section 72 Report and proof of submission to



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

0.4 Directorate Corporate Support Services

KPA: INSTITUTIONAL TRANSFORMATION & DEVELOPMENT

8.4.1 Organizational Planning

Key Performance Area			Institutional Capacity											
Programme			Organizational Planning											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
IC1	Building institutional resilience and administrative capability	Review the Organizational structure and identify critical positions to capacitate the Local Municipality	Number of approved organizational structure	All Wards	Council	0	1	0	1	0	-1	The new structure is still under review in line with MSR	Structure to be tabled in council	Approved Organizational Structure Council Resolution
IC2		Alignment of job descriptions and performance agreements against the Municipal Staff Regulations	Percentage made on Job descriptions signed by staff members	All	Council	30%	100%	70%	70%	80%	80%	Finance, MM, and Technical services JDs still outstanding	Meetings to be held to	Register/Report on completed job descriptions
IC3			Percentage made on Institutional Job evaluation conducted	All	Council	0	100%	0%	0%	0%	0%	Final stage to consolidate JDs to complete in January	Meeting to be held	Report of the Job evaluation committee
IC4			Number of reports on retirements, recruitment submitted to Council	All	Council	4	4	1	1	1	0	none	None	Report



8.4.2 Recruitment, selection and placement Mansopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Key Performance Area			Institutional Capacity											
Programme			Recruitment, selection, and placement											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken /to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
IC2	Building institutional resilience and administrative capability	Induction of new appointees	Number of new appointees inducted.	All Wards	Council	30	25	5	5	0	No appointments were made in this quarter	HR reviewing employee gaps as per need of the insitution	Attend ance Registe r	
IC3		Appointment of staff members	Percentage of appointment of employees within 90 days of the occurrence of the vacancy	All Wards	Council	0%	100%	100%	100%				Report	

8.4.3 Training and Development

Key Performance Area			Institutional Capacity											
Programme			Training and development											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken /to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
IC3	Building institutional resilience and administrative capability	Implementation of Training Interventions in line with the Workplace Skills Plan	Number of beneficiaries trained	All Wards	Council	20	50	20	10	39	0	N/A	N/A	Approved submissions
IC4		Workplace Integrated Learning (interns/apprentices)	Number of learners placed in the municipality.	All Wards	Council	50	20	5	5	13	0	N/A	N/A	Endorsed Placement Requests



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.4.5 Employment Equity

Key Performance Area			Institutional Capacity											
Programme			Employment Equity											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken /to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
IC14	Building institutional resilience and administrative capability	Design and implementation of Employment Equity Plan	Number of Employment Equity Plans reviewed and approved	All Wards	Council	0	1	0	1	1	0	N/A	N/A	Employment Equity Plan

8.4.4 Employee Wellness

Key Performance Area			Institutional Capacity											
Programme			Employee Wellness											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken /to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
IC5	Provision of counselling services to distressed employees and pauper applicants.	Develop an Occupational Health & Safety Plan	Number of Health and Wellness Plan revised	All Wards	Council	0	1	0	0	0	0	N/A	N/A	Approved Wellness Plan EXCO Resolution
IC6		Facilitate quarterly meetings of the OHS	Number of OHS committee meetings held	All Wards	Council	0	4	1	1	0	1	The OHS meeting did not sit during the second quarter	That the OHS meeting will	Invitations, attendance register and minutes
IC7		Facilitate quarterly OHS inspections	Number of OHS inspections conducted	All Wards	Council	0	4	1	1	1	0	N/A	N/A	Inspection register



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.4.6 Labour Relations

Key Performance Area			Institutional Capacity											
Programme			Labour Relations											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
IC7		Utilize the Local Labour Forum as a consultative/negotiations forum to facilitate and sustain effective relations, ultimately enhancing service delivery	Number of Local Labour Forum meetings held per year	All Wards	Council	4	4	1	1	0	1	LLF did not sit during second quarter due to non-availability of the shop stewards	Management to ensure that the LLF sits	Attendance Register Agenda Notice/Invite
IC8			Number of inductions conducted for new LLF members	All Wards	SALGA	0	1	0	0	0	0	0	N/A	N/A



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.4.7 Secretarial Services

Key Performance Area			Institutional Capacity											
Programme			Secretarial Services											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
IC15	Building institutional resilience and administrative	Develop a plan to refurbish all corporate services facilities	Number of Council resolutions implementation report tabled in Council	All	Council	4	4	1	1	1	0	N/A	N/A	Council resolutions progress register & resolution
IC17		Schedule council and related Committee Meetings												
IC18		Number of Council meetings held	All Wards	Council	9	4	1	1	1X Ordinary council meeting 1xspecial coul	0	N/A	N/A	Minutes of meetings Attendance Registers	
IC19		Number of EXCO Meetings held	All Wards	Council	6	6	2	2	1	0	N/A	N/A	Notice, Minutes & Attendance register	
IC20		Number of Section 79 Committee meetings held	All Wards	Council	15	36	8	8	6	-2	Rule and petition committees do not sit	N/A	Notice, Minutes & Attendance register	
IC21		Number of Analysis Reports on Attendance of Meetings by Councilors	All Wards	Council	4	4	1	1	1	0	N/A	N/A	Analysis report and proof submission to Speaker	



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.4.8 Legal & Document Management

Key Performance Area			Institutional Capacity											
Programme			Document Management											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken /to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
IC17	Building institutional resilience and administrative capability	Review Document Management Policy	Number of Reviewed Records Management Policy approved	All Wards	Council	0	1	0	0	0	0	N/A	To be submitted in the 4 th quarter	Reviewed Document Management Policy
IC18		Legal and Administration	Number of Contingent Liability Register reviewed	All Wards	Council	12	12	3	3	3	0	N/A	N/A	Contingent Liability register
IC19			Percentage of disciplinary matters processed and finalised within 90 days norm	All Wards	Council	0%	100%	100%	100%	0	0	N/A	For the 2 nd quarter the municipality did not	Judgements & register



Key Performance Area		Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment											Good Governance, Accountability and Transparency	
Programme		Information Communication Technology												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken /to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
GGTA1	Information Technology enables and drives the municipality to reach its objectives	Information Security Management	Number of Security Awareness and Training conducted and Implementation on Information Security Architecture	All Wards	Council	0	4	1	1	1	0	N/A	N/A	Attendance Register Agenda/Notice Photos
GGTA2		Audit Compliance	Number of reports on audit recommendations implemented	All Wards	Council	0	4	1	1	1	0	N/A	N/A	Report on audit recommendations
GGTA3		ICT Security Management	Number of Information Communication Technology Steering Committee meeting held	All Wards	Council	4	4	1	1	1	0	N/A	N/A	Notice, Minutes and Attendance Register
GGTA4			Number of security Patch management reports produced	All Wards	Council	12	12	3	3	3	0	N/A	N/A	Security patch management reports
GGTA5			Number of Firewall Maintenance Reports Produced	All Wards	Council	12	12	3	3	2	-1	0	N/A	Firewall intrusion reports
GGTA6			Number of Antivirus and Microsoft Offices 365 license licenses renewed	All Wards	Council	3	3	1	1	1	0	N/A	N/AG	Licenses Certificates
GGTA7			Number of Disaster Recovery Data restoration test conducted on FMS SERVER	All Wards	Council	4	4	1	1	1	0	N/A	N/A	Disaster Recovery Data Restoration Test Reports



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

DEPARTMENT OF TECHNICAL SERVICES
KPA: Basic Service & Infrastructure Development

8.5.1 Sewer Networks and Wastewater Treatment Works Developmental and Maintenance

Key Performance Area			Basic Services											
Programme			Sewer networks and Wastewater Treatment Works Developmental and Maintenance Programs											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS1	Supporting the delivery of municipal services to the right quality and standard	Refurbish and upgrade all identified WASTEWATER TREATMENT WORKS and pump-stations as well as bulk sewer networks to ensure that systems are functional in line with Green Drop regulations and NEMA	Number of manholes covers replaced	All	Council	30	30	6	7	0	7	Manholes structures need to be repaired before replacing the covers. Shortage of plant delays the progress	Purchasing of own larger sludge pump repair of water tanker or rental of water tanker on a longer period than days	Job cards Manhole reports
BS5		Compliance with Green Drop standards	Percentage of Sewer blockages in mainlines maintained	All	Council	100%	100%	100%	100%	75%	-25%	-lack of resources such as water tanker, sludge pump, and breakdown of sewer jet -lack or breakdown of fleet.	-fic equipment and machinery timeously - procurement of big sludge pump	Job Cards & Customer care report
BS6			Percentage of waste water samples tested monthly to all plants in compliance with SANS standards and green drop requirements.	All	Council	100%	100%	100%	100%	33%	66.7%	The samples were tested for all the months, however, the results are withheld due to non-payment	Timeous payment of laboratory	Waste water test results from the Lab



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Key Performance Area			Basic Services											
Programme			Water networks and Water Treatment Works Developmental and Maintenance Programs											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken /to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS1	Supporting the delivery of municipal services to the right quality and standard	Refurbish and upgrade all identified WASTEWATER TREATMENT WORKS and pump-stations as well as bulk sewer networks to ensure that systems are functional in line with Green Drop regulations and NEMA	Percentage of maintenance work completed at Genoa Water Treatment works	7	Council	69	100%	100%	100%	70%	30%	Nonpayment service provider	Payment of service provider	Completion Certificate
BS5	Compliance with Blue Drop and Green Drop standards	Refurbishment of aging infrastructure	Percentage repaired of leakages of mainline pipe	All	Council		100%	100%	100%	73%	27%	-lack of staff, lack of machinery and equipment -lack of fleet and stock	-fill posts and establish second team for Ladybrand, Procurement of stock fleet, equipment and machinery	Job Card Complain register
BS6			Percentage of water samples tested monthly to all plants in compliance with SANS standards and blue drop requirements	All	Council	100%	100%	100%	100%	33.3%	66.7%	The samples were tested for all the months however, results are withheld due to non payment	Timeous payment of the laboratory	Finance must pay the service provider as all documents were submitted
BS 7			Number of Divisional meetings convened to monitor progress	All	Council	4	4	1	1	1	0	N/A	N/A	Minutes and Attendance Register
BS8			Number of Departmental meetings convened to monitor progress	All	Council	4	4	1	1	0	-1	Not cited	Not cited	Minutes and Attendance Register



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.5.1 Project Management Unit

Key Performance Area			Basic Services										Remedial steps taken / to be taken	Evidence
Programme			(PMU PROJECTS)											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets						
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
PM1	Supporting the delivery of municipal services to the right quality and standard	Facilitate access to sports and recreational facilities	Percentage progress made on Tweespruit /Borwa: Upgrading of sports field (Phase 3)	1	MIG	0%	100%	0%	0%	0%	0%	0%		Practical Completion Certificate Progress Reports
PM2			Percentage progress made on Mahlatswetsa: Construction of Sports Facility	8	MIG	94%	100%	97%	97%	100%	0%		Practical Completion Certificate Progress Reports	
BS3		Improve access to roads and storm water	Percentage progress made on Dipelaneng construction of 1.7km paved roads and stormwater	2	MIG	0%	6	100%	100%	96.96%	-4.04%	Project is on practical completion. Contractor has failed to complete the sbag list within the given timeframe	Contractor is expected to be done by 30 of February 2026	Practical Completion Certificate Progress Reports
BS4		Provide access to basic level of water and sanitation	Percentage progress made on Manyatseng (Ext 10): Provision of water reticulation for 306 sites	4	MIG	91%	100%	100%	100%	98%	-2%			Practical Completion Certificate Progress Reports



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

BS5	Improve water supply and flow of sanitation to communities in Manyatseng	Percentage of progress made on the Ladybrand construction of a landfill site	7	WSIG	0%	8%	2%	2%	2%	0%			Practical Completion Certificate Progress Reports
BS6		Percentage progress made on Manyatseng construction of 2,99km concrete stormwater channel Phase 1	3, 6	WSIG	0%	12%	2%	2%	2%	0%			Practical Completion Certificate Progress Reports
BS6.1		Percentage progress on Ladybrand flood damage: Upgrading of gravel paved road	6	Disaster grant	99%	100%	99.5%	100%	99.5%	-0.5%	Contractor had delayed completing the remaining scope due to cash flow challenges within his company. he also could not commence with roda markings due to another	Contractor to reach practical completion on or before the 30 th of January 2026	Practical Completion
BS 7		Percentage progress made on the repairs and upgrading of Manyatseng Sewer Outfall Works	3, 6	WSIG	0%	8%	2%	2%	2%	0			Practical Completion Certificate Progress Reports
BS 8		Percentage progress on Manyatseng Lusaka Construction of 1km roads and stormwater	6	MIG	0%	70%	70%	20%	90%	+70%			Practical Completion Certificate Progress Reports
BS 9		Percentage progress made on Ladybrand Bulk water supply: Construction of Storage Capacity Optimizing Water Reticulation Network Phase 3B	7	WSIG	0%	10%	0%	10%	0%	-10%	The contractor is not yet appointed. The project has been advertised there times with no responsive bidder	Contractor to be appointed within early February 2026 after closer on the 30 th of January 2026	Practical Completion Certificate Progress Reports
BS 10		Percentage progress on Ladybrand: Upgrading of Bulk Outfall Sewer pipeline in Manyatseng	3, 4, 5	WSIG	0%	60%	60%	10%	0%	-10%	The contractor is not yet appointed. The project has been advertised there times with no responsive bidder	Contractor to be appointed within early February 2026 after closer on the 30 th of January 2026	Practical Completion Certificate Progress Reports
BS 10		Percentage progress on Ladybrand Flood damage: Rehabilitation of main stormwater channel Masakeng	7	Disaster grant	68%	100%	100%	75%	90%				Practical Completion



Mantsopa Local Municipality - 2025/26 Mid-Year Budget and Performance Assessment

BS	Category	Disaster Stage	5%	70%	30%	50%	55%	+5%	Notes	Outcomes	
BS 11	Percentage progress on a slope protection using gabions and river/reno mattresses to protect main water pipeline on a bridge									Practical Completion Certificate Progress Reports	
BS 12	Number of EPWP beneficiaries appointed	All	Council	149	100	47	47			Employment Contracts	
BS 12	Number of EPWP Implementation Plans generated	All	Council	1	1	1	0			Signed EPWP Implementation Plan	
BS 13	Prepare and submit the MIG Annual Report to DCoG in compliance with DORA requirements	All	Council	1	1	1	0	0	0	Signed MIG Annual Report & proof of submission.	
BS 14	% progress made on consolidated conditional grants expenditure performance by 30 June 2026	All	Conditional Grants	0%	100%	25%	40%	47.6%	+7.6%	1. The consultant too the lenthly time tomdevelop the design report that would have enable the municipality togo out in the tender early to get a Municipality to fast track the comsulant to to go out on a tender before the 1 st of february 2026. Finance to pay	Conditional Grants performance reports
BS 15	Number of Divisional meetings convened to monitor progress	All	Council	4	4	1	1	1	0	Minutes and Attendance Register	



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.5.2 Roads, Ancillaries and Developmental Maintenance

Key Performance Area			Basic Services											
Programme			Roads and ancillaries developmental and maintenance programs											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS8	Supporting the delivery of municipal services to the right quality and standard	Patch 400 m ² of potholes in formal roads to reduce deterioration and ensure safe usage thereof	Square meters of potholes in formal roads to reduce deterioration and ensure safe usage thereof.	All	Council	6598.87	1500 m ²	300 m ²	300m2	18498.71	+17898.71	Not applicable	Not applicable	
BS11		Blade and re-gravel 50km of gravel and dirt roads to enhance driving comfort.	Kilometres of Re-gravelled roads to enhance driving comfort	All	Council	20km	20km	5km	5km	2.03	-7.97	Lengthy repairs on the municipal graders, TLB and Tipper truck.	Repair and priorities payment for the retur of the municipal grader	Job Cards
			Kilometres of dirt roads bladed/reshaped to enhance driving comfort		All	Council	7.5km	10km	2.5km	2.5km	0.89	-4.11	Lengthy repairs on the municipal graders, TLB and Tipper truck.	Repair and priorities payment for the retur of the municipal grader

Key Performance Area			Basic Services											
Programme			Roads and ancillaries developmental and maintenance programs											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS14	Supporting the delivery of municipal services to the right quality and standard	Clean and upgrade 10km of storm water.	Storm-water channel cleaned by 30 June 2026	All	Council	2.58 km	10km	5km	5km	4.11	-5.89	The lengthy repairs on the municipality and TLB and tipper truck to allow division to clean major stomwater channel that have sewer spillages . unable to procure PPE tools and materials due to closure Munsoft system due to previous financial year expenditure closure	Repairs and priorities payment return of municipal TLB . roads division will request procument of PPE tools and materials in the beginning of the second quarter	Job Cards
BS16			Roads and Stormwater Maintenance Plan by 30 June 2026	All	Council	1	1	1	0	0				Job Cards



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.5.3 Electrical Distribution

Key Performance Area			Basic Services											
Programme			Electricity Distribution											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS21	Supporting the delivery of municipal services to the right quality and standard	Power outage restored within industry norm of 12 hours	Percentage of unplanned outages that are restored to supply within industry standard timeframes of 12hours	All	Council	100%	100%	100%	100%	100%				Complaints register
BS22		Number of Mini-Substation cleaned and maintained	Number of Mini-Substation cleaned	All	Council	0	8	2	2	0	2	Lack of personnel and equipment		Job cards
BS24		Repair and maintenance	Number of streetlights repaired and maintained.	All	Council	0	9	0	3	308				Job Cards
BS25		of streetlights to full functionality												



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Department: Community Services:
KPA: Community Development & Social Cohesion

8.6.1 Cemeteries, Parks, Sport and Recreation

Key Performance Area			Basic Services												
Programme			Cemeteries, Sport and Recreational Facilities												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly					Targets	Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance			
BS26	Supporting the delivery of municipal services to the right quality and	Development of green public open spaces	Number of trees cared for.	All	Council	0	40	10	10	6	-4	The timing according to the season	Spread the target to seasonal	Job Cards	
BS27		Timeously develop new and current cemeteries	Number of cemeteries cleaned and maintained	All	Council	40	40	40	40	40	None	n/a	N/A	Job cards	
BS 28		Development of recreational and sports facilities	Number of sport and recreational facilities cleaned	All	Council	52	75	15	15	121	116	The mahlatswetsa stadium has been handed over	Adjust targets seasonally	Job cards	
BS29			Number of municipal properties cleaned	All	Council	52	52	15	15	26	11	Frequent ,maintenance due rainy season	Adjust target seasonally	Job cards	
BS30		Free basic services to deserving households	Number of indigents and burial policy developed and approved by Council	All	Council	1	1	0	0	0	The document is under review as part of the IDP process	None	N/A	Indigents & Burial policy, Council resolution.	
BS31		Provide burial support to indigent paupers/households	All	Council	6	10	2	2	1	None	N/A	N/A	Quarter 3		



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.6.2 Environment & Waste Management

Key Performance Area			Basic Services											
Programme			Waste Management											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS28	Ensure Implementation and Compliance with NEM: Waste Act 59 of 2008 leading to Successful Implementation Ensure Implementation and Compliance with NEM: Waste Act 59 of 2008	Waste collection from each household on a weekly basis.	Number of skip bins provided to businesses and households	All	Council	0	40	10	10	10	0	N/A	N/A	Delivery Note Photos
BS29			Frequency of Refuse removal collected throughout Mantsopa areas	All	Council	528	600	150	150	158	8	Due to the breakdown of one of the tracks , wellnessday as well as the christmas day holidays an ectra shifts had to be added	N/A	Monthly collection Schedule & Job Cards
BS30			Annually review Integrated Waste Management Plan approved	All	Council	1	1	0	0	0	0	N/A	N/A	Council resolution on Integrated Waste Management
BS31			Number of Quarterly Provincial Waste Management Officers Forum meetings held	All	Council	4	4	1	1	1	0	N/A	N/A	Attendance registers and Minutes
BS32			Number of CWP Local Reference Committee meetings held per quarter	All	Council	4	4	1	1	1	0	N/A	N/A	Attendance registers and Minutes
BS33			Number of inspections conducted on landfill sites to ensure compliance with NEMA and related prescripts	All	Council	0	12	3	3	0	-3	Inspections of landfill sites and responsibilities fall exclusively to the provincial and national department, which oversee the municipalities in line with landfills site license condition	Maintain the landfill site in accordance with the provision of chapters 5 of NEMA , ensuring	Inspection register



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Disaster Management and Fire Services

Key Performance Area			Basic Services											
Programme			Disaster Management and Fire Services											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS30	Supporting the delivery of municipal services to the right quality and standard	Upgrading of existing control rooms to enhance equipment for call receiving, timeous dispatching & capturing of information through a joint control room	Number of existing control rooms upgraded.	7	Council	0	1	0	0	0	0	N/A	N/A	Practical Completion Certificate Progress Report (Photos)
BS31		Establishment of satellite fire stations in outside towns areas	Number of satellite fire station established	1, 2, 8, 9	Council	0	4	0	0	0	0	N/A	N/A	Site establishment Report
BS32		Facilitate safety, awareness and compliance	Number of fire safety inspections conducted	All	Council	240	240	60	60	60	0	N/A	N/A	Fire safety inspections register
BS33			Number of Public Awareness campaigns on public safety conducted (include fire breaks plus related inspections)	All	Council	60	60	10	10	20	10	Readiness for festive season mitigate incidents	N/A	Report & attendance register
BS34		Compliance with the Disaster Management Act and related prescripts	Number of reports on Disaster Management submitted to the TMDM	All	Council	4	4	1	1	2	1	Additional report on establishment of control room	Compliance with legislative	Report & proof submission
BS35			Disaster Management Plan reviewed and approved by Council	All	Council	1	1	0	0	0	none	N/A	N/A	Council resolution and the approved Disaster Management Plan



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.6.3 Traffic Management and Security

Key Performance Area		Basic Services												
Programme		Traffic Management and Security Services												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS35	Supporting the delivery of municipal services to the right quality and standard	Intensify the road safety awareness projects/campaigns.	Number of awareness campaigns hosted.	All	Council	6	4	1	1	1	0	N/A	N/A	Attendance Register, Report
BS36		Enforce compliance with RTMA	Number of Traffic check points conducted	All	Council	381	350	50	50	60	10	Due to festive season school holidays, there was an	Adjust targets seasonally	Check point report
BS37														
BS38														



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Human Settlement

Key Performance Area			Basic Services												
Programme			Human Settlement												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken/ to be taken	Evidence	
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance			
BS38	Supporting the delivery of municipal services to the right quality and standard	Drafting of the social compact policy	Number of approved Social Compact Policy & Housing Sector Plan approved by Council	All	Council	0	1	0	0	Approves informal settlement management and relocation policy and the housing sector plan	None	N/A	N/A	Policy & Council resolution	
BS39		Monitoring of incomplete subsidy houses in all 5 Mantsopa towns	Number of reports on incomplete subsidy houses submitted to the Dept of Human Settlement	All	Council	0	4	1	1	1	0	N/A	N/A	Report on the Database submitted to Provincial HS	
BS40		Capacitation on affordable Housing project	Number of provincial tribunal meetings attended	All	Council	2	4	1	1	3	2(2) other meetings were cancelled on the 11 th hour	Attendance as per meetings convened by the provincial and / national departments		Minutes of meetings Attendance Register	
BS41		Disposal of fully serviced 500 sites		Number of vacant areas disposed.	All	Council	0	500	0	0	0	None	N/A	N/A	Register of disposed and allocated sites.
BS42				Number of Business plans and funding applications submitted for reticulation infrastructure at informal settlements	All	Council	0	6	2	2	1	1	Responding to the complaint lodged with the public protector free state province	Request for funding will be submitted to the relevant department in the third quarter	Proof of submission of business plans and applications
BS43		Leasing of municipal residential properties	Number of municipal residential properties leased	All	Council	40	47	47	47	29	18 (empty)	Tenants moving out in numbers	Item deferred to the committee by Exco for benchmarking with mangaung metro	Annual Signed lease agreements	



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.6.4 Development Planning

Key Performance Area		Basic Services												
Programme		Development Planning												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS42		Land audit for municipal and private owned land	Number of land audit reports on the municipal and private owned land	All	Council	0	1	0	0	1	1	Reports on subdivisions items and lease agreements	Reports done continuously	Reports on the municipal and private owned land
BS43		Formalization of Township establishments	Number of reports on formalisations of townships	All	Council	0	3	0	0	1	1	Ongoing 1project on further subdivision	Partnership with COGTA planning directorate	Progress report on formalized Townships

8.6.5 Building Control

Key Performance Area		Basic Services												
Programme		Building Control												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS45	Supporting the delivery of municipal services to the right quality and standard	Conducting building inspection	Number of reports on building inspections conducted	All	Council	4	4	1	1	1	None	N/A	N/A	Reports on building inspections conducted Inspections Forms
BS46		Issuing contravention notices	Number of reports on contravention notices issued	All	Council	120	120	30	30	0	None	N/A	N/A	Reports on contravention notices issued Contravention notices issued
BS47		Compliance with national building and regulation Act	Number of reports on approved building plans	All	Council	4	4	1	1	1	NONE	N/A	N/A	Reports on approved building plans Building Plans
BS48			Number of reviewed outdoor advertising by-law	All	Council	1	1	0	0	In progress continuous	None	N/A	N/A	Council approved Outdoor Advertising By-Law
BS49			SDF Review approved by Council by 30 June 2026	All	Council	1	1	0	0	1	None	None approved on 29/05/2025 for a 5 year circle	N/A	SDF and Council resolution
BS50	Land Use Management Scheme compiled and approved	All	Council	1	1	0	0	1	NONE	To be reviewed as part of the IDP processes	N/A	LUMS and Council resolution		



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.7.1 Trade and Investment

Key Performance Area			Local Economic Development											
Programme			Trade and Investment											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
LED1	Creating a conducive environment for economic development	Facilitate Foreign or Local Direct Investment in Municipality	Number of investment pledge facilitated	All	Council	0	1	0	0	Item investment pledge has been prepared on 01 October 2025 and sent to the committee to be sent to the council for approval	None	N/A	N/A	Investment Pledge Form
LED2		Scale up catalytic project implementation	Number of catalytic projects facilitated	All	Council	0	1	0	0	In progress	none	N/A	N/A	Signed Memorandum of Agreement



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.7.2 Small Medium, Micro Enterprise Development

Key Performance Area			Local Economic Development													
Programme			Small Medium, Micro Enterprise Development													
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	SDBIP Quarterly targets					Remedial steps taken . to be taken	Evidence		
								Q1	Q2	Progress	Variance	Reasons for variance				
LED3	Creating a conducive environment for economic development	Development of small, medium and micro	Number of SMME supported	All	Council	4	6	1	1	1	0	N/A	N/A	Attendance Registers and report		
LED4		Facilitate capacity development of SMMEs	Number of training workshops facilitated	All	Council	12	8	2	2	2	0	N/A	N/A	Attendance Register Agenda & Report		
LED5			Number of exhibitions held	All	Council	2	2	2	0	0	0	N/A	N/A	N/A	Attendance Register and report	
LED6		Improve the regulatory framework for SMMEs	Number of SMME By-Laws developed	All	Council	0	1	0	0	0	0	Awaiting proclamation	None	N/A	N/A	SMME Informal Trading By-Law
			Number of LED & Tourism Strategy Developed	All	Council	0	1	0	0	0	0	0	Developed and to be subjected to public	None	N/A	N/A



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.7.3 Agriculture and Rural Development

Key Performance Area			Local Economic Development											
Programme			Agriculture and Rural Development											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to e taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
LED7	Creating a conducive environment for economic development	Improve access to market for emerging farmers	Number of emerging farmers assisted with access to markets	All	Council	0	1	0	0	Achieved on 4 September 2025 and submitted for assessment	None	N/A	N/A	Signed Memorandum of Agreement
LED8		Facilitation of agricultural education programs	Number of programs facilitated for Beneficiaries	All	Council	0	2	0	0	0	NONE	N/A	N/A	Attendance Registers,
LED9		Allocation of agricultural land to farmers	Number of Beneficiaries allocated farms	All	Council	0	5	0	0	5	NONE	N/A	N/A	Signed Lease Agreements
LED10		Functionality of the Municipal Pound for commonage and related components	Number of reports on activities undertaken at the Municipal Pound	7	Council	0	12	3	3	3	0	N/A	N/A	Municipal Pound reports
LED11		Commonage By-law & Policy review	Number of Commonage By- law & Policy reviewed	All	Council	1	1	0	0	To be reviewed and approved as part of the IDP processes	None	N/A	N/A	Commonage By-law & Policy Council Resolution
LED12		Agricultural Development Strategy	Number of Agricultural Development Strategy developed	All	Council	0	1	0	0	Draft strategy has been developed for approval by	None	N/A	N/A	Agricultural Development Strategy Council



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.7.4 Tourism

Key Performance Area			Local Economic Development												
Programme			Tourism												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence	
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance			
LED18	Creating a conducive environment for economic development	Enhance the implementation of the Tourism Strategy	Number of tourism events facilitated	All	Council	0	2	0	0	0	N/A	N/A	N/A	Attendance Registers and report	
LED19		Tourism Marketing Strategy Development	Number of Tourism Marketing Strategies developed	All	Council	0	1	0	0	0	N/A	N/A	N/A	Tourism Marketing Strategy	
N/A		N/A	Number of tourism awareness campaigns conducted	All	Council	0	4	1	1	1	N/A	N/A	N/A	Attendance Registers and report	



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

DEPARTMENT OF CHIEF FINANCIAL OFFICER:
KPA: FINANCIAL VIABILITY & MANAGEMENT

8.9.1 Asset Management

Key Performance Area			Financial Management											
Programme			Assets Management											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
FM1	Ensuring sound financial management and accounting	To ensure that the Asset register is Generally Recognized Accounting Practices compliant and reconcile with the General Ledger	Number of GRAP-complaint asset register	All	Council	0	1	0	1	1	0	N/A	N/A	GRAP - Complaint Asset Register
FM2			Number of verifications conducted on the asset register	All	Council	0	1	0	1	1	0	N/A	N/A	List/Report on verified assets
FM3			Number of monthly updates of assets performed in terms of accounting requirements	All	Council	12	12	3	3	3	0	N/A	N/A	Additions report
FM			Number of reconciliations performed between the General Ledger & fixed Asset Register	All	Council	12	12	3	3	0	3	The assets module is not active on the MUNSOFT FMS	Assets module to be uploaded	Reconciliation reports

8.6.1 Fleet Management

Key Performance Area			Basic Services											
Programme			Fleet Management											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
BS32	Supporting the delivery of municipal services to the right quality and standard	Improve the quality of management of fleet in the municipality	Number of analysis report of current fleet by category conducted	All	Council	1	1	0	1	1	0	N/A	N/A	Analysis report
BS33			Number of reports on vehicles licensed and registered	All	Council	12	12	3	3	3	0	N/A	N/A	Schedule of licensing
BS34			Number of Fuel consumption reports generated to detect the losses	All	Council	12	12	3	3	3	0	N/A	N/A	Monthly Fuel report consumption reports



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.9.2 Budget Management & Reporting

Key Performance Area			Financial Management											
Programme			Budget Management & Reporting											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan					Remedial steps taken / to be taken	Evidence
								Quarterly Targets						
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
FM3	Ensuring sound financial management and accounting	Submit AFS for audit	Annual financial statements submitted to auditor general for audit	All	Council	1	1	1	0	0	N/A	N/A	N/A	Annual Financial Statements
FM4		To ensure promote good governance, transparency, accountability and sound financial management and accounting	Number of mSCOA compliant draft budget submitted	All	Council	1	1	0	0	0	N/A	N/A	N/A	Draft Budget Council Resolution
FM5			Number of Draft Budget related policies reviewed and approved	All	Council	11	11	0	0	0	N/A	N/A	N/A	Draft Budget Policies Council Resolution
FM6			Number of mSCOA compliant final budget submitted	All	Council	1	1	0	0	0	N/A	N/A	N/A	Final Budget Council Resolution
FM7			Number of Final Budget related policies reviewed and approved	All	Council	11	11	0	0	0	N/A	N/A	N/A	Final Budget Policies Council Resolution
FM8			Number of mSCOA compliant adjustment budget submitted	All	Council	1	1	0	0	0	N/A	N/A	N/A	Adjusted Budget Council Resolution
FM9			Number of section 71 reports submitted	All	Council	12	12	3	3	3	N/A	N/A	N/A	Section 71 Reports
FM10			Number of Section 52 (d) reports submitted.	All	Council	4	4	1	1	1	N/A	M/A	N/A	Section 52(d) Financial Report
FM11			Number of Mid-year Budget and Performance Assessment reports submitted	All	Council	1	1	0	0	NONE	N/A	N/A	N/A	Section 72 Report



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.9.3 Supply Chain Management

Key Performance Area			Financial Management											
Programme			Supply Chain Management											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Remedial steps taken / to be taken	Evidence	
								Quarter 1	Quarter 2	Progress	Variance			Reasons for variance
FM12	Ensuring sound financial management and accounting	To ensure that all procurement processes are done in accordance with legislation	Number of reviewed supplychain management policy submitted for approval	All	Council	1	1	0	0	1N	N/A	N/A	N/A	SCM Policy Council Resolution
FM13			Number of quarterly updates on the suppliers database	All	Council	0	4	1	1	1	0	N/A	N/A	List/Report on updates
FM14			Number of Bid Specification Committee meetings held	All	Council	0	6	1	1	0	-1	N/A	N/A	Bid Specification Committee minutes
FM15			Number of Bid Evaluation Committee meetings held	All	Council	0	6	1	1	1	N/A	N/A	N/A	Bid Evaluation Committee minutes
FM16			Number of Bid Adjudication Committee meetings held	All	Council	0	6	1	1	1	N/A	N/AN	/A	Bid Adjudication Committee minutes
FM17			Number of supply chain management deviation reports submitted	All	Council	0	4	1	1	1	N/A	N/A	N/A	SCM deviation report
FM18			Number of procurement plan Developed and approved	All	Council	1	1	1	0	1	N/A	N/A	N/A	Approved Procurement Plan
			Number of workshops held with internal and external stakeholders on Supply Chain Management Policy	All	Council	4	4	1	1	2	N/A	N/A	N/A	Notices, minutes and attendance registers



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.9.4 Revenue and Credit Control Management

Key Performance Area			Financial Management											
Programme			Revenue and Credit Control Management											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
FM19	Ensuring sound financial management and accounting	To ensure that all revenue due to the municipality is collected, well managed and accounted for.	Percentage payment rate on monthly billing	All	Council	54%	70%	70%	70%	68%	-2	High interest charged on debt. Billing on Owner occupier account. Low level of indigent registration	Submit list to council for white off. Use BYTF global for data cleaning indigent registration	Payment Rate on monthly billing report
FM20			Number of Revenue Related policies reviewed	All	Council	3	2	2	0	2	Only done in fourth quarter	Only reviewed in fourth quarter		Revenue Related Policies Council Resolution
FM21	Implementation of Revenue Enhancement Strategy		Percentage of collection rate increased	All	Council	40%	70%	70%	70%	68%	-2	High interest charged on debt. Billing on Owner occupier account. Low level of indigent registration	Submit list to council for white off. Use BYTF global for	Quarterly Collection Rate Report
FM23			Number of signed off debtor's reconciliation control accounts generated	All	Council	12	12	3	3	3	0	N/A	N/A	Monthly Debtors reconciliation reports
FM24			Number of monthly billing authorisations conducted	All	Council	12	12	3	3	3	0	N/A	N/A	Monthly Bill reports
BFM25			Number of cut off register for top debtors in towns implemented	All	Council	12	12	3	3	2	-1	Not been done in December	Cut offs should be done every month	Cut off notices
FM26			Compliance with MPRA	Number of updates of the supplementary valuation roll	All	Council	1	1	0	1	0	0	N/A	N/A



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

8.9.5 Expenditure Management

Key Performance Area			Financial Management											
Programme			Expenditure Management											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reason for variance		
FM22	To ensure that municipal expenditure is well managed.	Ensuring sound financial management and accounting	Number of Approved Draft Expenditure Policy by Council	All	Council	1	1	1	0	0	0	N/A	N/A	Approved Draft Expenditure Policy
FM23			Number of top 10 key creditors accounts reconciled	All	Council	12	12	3	3	3	0	N/A	N/A	Monthly Reconciliation reports
FM24			Percentage invoices paid within 30 days	All	Council	20%	100%	100%	100%	33%	-67%	S	N/A	Monthly statistics reports
FM25			Number of reports on fruitless and wasteful expenditure tabled in Council	All	Council	4	4	1	1	1	0	N/A	N/A	Quarterly reports on fruitless and wasteful expenditure
FM26			Number of VAT 201 reports submitted to SARS	All	Council	12	12	3	3	3	0	N/A	N/A	Monthly VAT 201 submissions to SARS
FM27			Number of Section 66 reports tabled in Council	All	Council	12	12	3	3	3	0	N/A	N/A	Section 66 reports & Council resolution



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Key Performance Area			Financial Management											
Programme			PAYROLL MANAGEMENT											
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets					Remedial steps taken / to be taken	Evidence
								Quarter 1	Quarter 2	Progress	Variance	Reasons for variance		
FM22	To ensure that municipal expenditure is well managed.	Ensuring sound financial management and accounting	Number of Payment of salaries by the 25th day of every month	All	Council	1	1	1	0	0	NONE	N/A	N/A	Proof of payment
FM23			Number of Clearance of salary related suspense account	All	Council	12	12	3	3	3	0	N/A	N/A	Monthly Reconciliation reports
FM24			Payment of third parties by the 7th day of every month	All	Council	20%	100%	100%	100%	100%	0	N/A	N/A	Proof of payment
FM25			Number of Submission of EMP 501 to SARS	All	Council	4	4	1	1	1	0	N/A	N/A87	IRP 5 file & EMP 501 reconciliations



CHAPTER 4: FINANCIAL PERFORMANCE ANALYSIS

4.1 Cash Management:

Choose name from list - Table C7 Monthly Budget Statement - Cash Flow - M06 - December

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		18 671	32 001	-	2 182	10 444	16 000	(5 556)	-35%	32 001
Service charges		57 532	128 942	-	3 808	28 634	64 471	(35 837)	-56%	128 942
Other revenue		14 236	44 392	-	316	3 729	22 196	(18 467)	-83%	44 392
Transfers and Subsidies - Operational		139 267	126 761	-	38 014	104 757	90 871	13 887	15%	126 761
Transfers and Subsidies - Capital		50 083	34 811	-	-	24 863	24 716	147	1%	34 811
Interest		435	499	-	-	230	250	(19)	-8%	499
Dividends		57	102	-	-	-	51	(51)	-100%	102
Payments										
Suppliers and employees		4 092	(300 225)	-	1 524	(9 806)	(150 113)	140 306	-93%	(300 225)
Interest		(304)	(21 156)	-	-	-	(10 578)	10 578	-100%	(21 156)
Transfers and Subsidies		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		284 069	46 127	-	45 843	162 851	57 863	(104 987)	-181%	46 127
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		41 533	(34 811)	-	(2 027)	(12 748)	(17 405)	4 658	-27%	(34 811)
NET CASH FROM/(USED) INVESTING ACTIVITIES		41 533	(34 811)	-	(2 027)	(12 748)	(17 405)	(4 658)	27%	(34 811)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		325 602	11 316	-	43 816	150 103	40 458			11 316
Cash/cash equivalents at beginning:		18 751	18 420	-		55 070	18 420			55 070
Cash/cash equivalents at month/year end:		344 354	29 737	-		205 173	58 879			66 386



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

Amendments to the credit control and indigent policies were proposed by management and were tabled before council. They were approved, the adjustments were conveyed to the community during the implementation phase. The municipality devised several ways to enhance its cash flow status.

4.2 OUTSTANDING DEBTORS

Municipal Debtors at the end of 2nd quarter of 2025:

Choose name from list - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 - December													
Description	NT Code	Budget Year 2025/26									Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total			
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	2 745	2 468	2 437	2 388	2 809	2 351	1 835	225 185	242 219	234 569	(5)	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	2 849	2 140	1 535	2 082	1 420	1 501	585	20 556	32 649	26 125	–	–
Receivables from Non-exchange Transactions - Property Rates	1400	3 120	2 551	2 437	2 330	2 274	2 171	3 473	95 111	113 467	105 359	–	–
Receivables from Exchange Transactions - Waste Water Management	1500	3 216	3 081	3 006	2 987	3 016	2 991	2 520	217 872	238 690	229 387	–	–
Receivables from Exchange Transactions - Waste Management	1600	2 220	2 082	2 038	2 025	2 039	2 022	1 711	148 437	162 573	156 233	–	–
Receivables from Exchange Transactions - Property Rental Debtors	1700	–	–	–	–	–	–	–	–	–	–	–	–
Interest on Arrear Debtor Accounts	1810	6 790	6 659	6 596	6 497	6 387	6 297	6 751	399 624	445 600	425 556	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–	–	–
Other	1900	16	13	15	11	12	13	12	1 866	1 959	1 915	–	–
Total By Income Source	2000	20 954	18 994	18 064	18 321	17 957	17 347	16 869	1 108 652	1 237 157	1 179 145	(5)	–
2024/25 - totals only		20 639	18 792	18 777	18 136	18 326	17 676	16 820	1 081 449	1 210 614	1 152 407	–	–
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 076	1 021	607	685	792	596	418	9 537	14 732	12 028	–	–
Commercial	2300	2 010	1 226	1 166	1 498	802	819	772	38 773	47 067	42 665	–	–
Households	2400	17 869	16 747	16 291	16 138	16 363	15 932	15 678	1 060 342	1 175 359	1 124 452	(5)	–
Other	2500	–	–	–	–	–	–	–	–	–	–	–	–
Total By Customer Group	2600	20 954	18 994	18 064	18 321	17 957	17 347	16 869	1 108 652	1 237 157	1 179 145	(5)	–

The municipality's debtors balance comprises long-standing and untraceable borrowers, predominantly residential clients, impoverished customers with outstanding balances, and closed accounts with active balances. Monthly interest in these accounts results in inflated debtor balance.

The course of action entails the municipality identifying all accounts for write-off and thereafter recommending to the council the consideration of these write-offs to ensure that the debtors' balance accurately reflects the genuine amount owed to the municipality.



REVENUE COLLECTION RATE AS FROM JULY 2025 TO 31 DECEMBER 2025:

	Jul-25	Aug-25	Sept-25	Oct-25	Nov-25	Dec-25	TOTAL
Total Billing	23 323 348.37	22 945 177.20	23 081 876.00	20 737 050.20	21 492 157.93	19 943 758.12	131 523 367.82
Pre-Paid Electricity	3 390 807.93	3 128 381.01	2 798 796.85	2 655 763.77	2 382 949.14	2 601 514.27	16 958 212.97
Pre-Paid Water	179 567.00	177 311.00	190 707.00	191 633.00	170 908.00	194 955.00	1 105 081.00
	26 893 723.30	26 250 869.21	26 071 379.85	23 584 446.97	24 046 015.07	22 740 227.39	149 586 661.79
Interest	6 343 947.39	6 295 117.29	6 512 277.48	6 531 252.74	6 549 988.72	6 336 515.39	38 569 099.01
Total Billing (After Interest Adjustment)	20 549 775.91	19 955 751.92	19 559 102.37	17 053 194.23	17 496 026.35	16 403 712.00	111 017 562.78
Payments	(5 251 641.34)	-10 728 846.08	(11 486 986.28)	-11 571 302.81	(13 123 558.00)	- 9 964 764.30	(62 127 098.81)
	(5 251 641.34)	-10 728 846.08	(11 486 986.28)	-11 571 302.81	(13 123 558.00)	- 9 964 764.30	(62 127 098.81)
Collection Rate	-20%	-41%	-44%	-49%	-55%	-44%	-42%



Mantsopa Local Municipality – 2025/26 Mid –Year Budget and Performance Assessment

REVENUE FROM RENTAL OF EQUIPMENT AND OTHER REVENUE:

OTHER OWN REVENUE : JULY -DECEMBER 2025						
DESCRIPTION & NATURE OF REVENUE	Jul-25	Aug-25	Sept-25	Oct-25	Nov-25	Dec-25
RENTAL INSTALMENT(H002)	60.00	60.00	60.00	60.00	60.00	60.00
MISCELLANEOUS(M002)	18 562.62	16 130.30	19 444.92	28 378.56	35 726.23	11 570.38
RENT BUSINESS(M042)	7 362.35	7 362.35	7 362.35	7 362.35	7 362.35	7 362.35
ADVERTISEMENT SIGNS(M044)	161.00	161.00	161.00	161.00	- 12 204.69	161.00
RENT PROPERTIES(M047)	200.00	200.00	200.00	200.00	200.00	200.00
RENT GROUND(M050)	41 435.74	41 435.74	41 435.74	-	40 808.74	40 808.74
REFUSE(M060)	1 000.00	1 000.00	1 000.00	1 000.00	1 000.00	1 000.00
RENTALS FARMS	2 615.10	2 615.10	2 615.10	2 615.10	2 615.10	2 615.10
HOUSE RENT(M123)	270.00	270.00	270.00	270.00	270.00	-
RENT OLD AGE HOME(M125)	20.00	20.00	20.00	20.00	20.00	20.00
RENT - BEETON FLAT BACHELOR	1 398.91	1 398.91	1 398.91	1 398.91	1 398.91	-
RENT - BEETON FLAT ONE BEDROOM	5 196.54	5 196.54	5 196.54	5 196.54	5 196.54	12 191.09
CASA MIA - RENT	19 943.08	14 957.31	19 943.08	19 943.08	14 957.31	14 957.31
KOLBE STREET - RENT 1 BEDROOM	20 786.16	20 786.16	20 786.16	20 786.16	20 786.16	20 786.16
BEETON BACHELOR - RENT	24 474.93	23 076.02	46 628.34	26 725.84	27 565.19	27 565.19
PARKING (M052)	3 368.67	5 221.71	5 221.71	5 221.71	5 221.71	5 221.71
TOTAL	146 855.10	139 891.14	171 743.85	119 339.25	150 983.55	144 519.03



4.3 OUTSTANDING CREDITORS

CREDITOR'S ANALYSIS: SUPPORTING TABLE SC4- DECEMBER 2025:

Choose name from list - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 - December

Description	NT Code	Budget Year 2025/26								Total	Price for
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year		
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	9 943	329	10 095	4 389	28 249	79	3 682	461 426	518 192	
Bulk Water	0200	303	111	-	-	1	116	212	1 804	2 546	
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	2 799	2 799	
Loan repayments	0600	-	-	-	-	-	-	-	-	-	
Trade Creditors	0700	60	497	403	43	31	311	13 570	10 391	25 307	
Auditor General	0800	1 162	-	-	-	-	-	-	-	1 162	
Other	0900	-	-	-	-	-	-	-	-	-	
Total By Customer Type	1000	11 468	937	10 499	4 432	28 280	507	17 464	476 420	550 006	

To mitigate creditor balances, the municipality identified those with substantial debts and established payment agreements within its financial capacity, intending to comply with these arrangements to prevent litigation.



Audit Opinion 2024/2025: Qualified Opinion

The municipality is in the process of implementing 2024/25 audit action plan to address findings that led to qualified audit opinion. The municipality strives to improve audit opinion for 2024/2025 audit.



QUALITY CERTIFICATE

I MRE MOGOPODI the Municipal Manager of Mantsopa Local Municipality Hereby certify that:

The half yearly Budget Monitoring Reports (Section 72 & 52d of the Municipal Finance Management Act 56 of 2003)

For the quarter ended 31 December 2025, it has been prepared in accordance with the Municipal Finance Management Act and Regulations made by the Act.

Municipal Manager of Mantsopa Local Municipality (FS196)

Signature

2026/01/19

Date